



Mutual Societies Annual Return Form (AR30)

For societies registered under the Co-operative and Community Benefit Societies Act 2014

Society name:

/BRIGHTER FUTURES HOUSING ASSOCIATION LIMITED/

Important information you should read before completing this form

You must use this form if you are a:

- registered society (previously referred to as an 'industrial and provident society')
- co-operative society
- community benefit society

registered under the Co-operative and Community Benefit Societies Act 2014.

You must submit this form and the society's accounts within 7 months of the end of your financial year. Failure to submit is an offence for which the society may be prosecuted.

Please note:

- we have an information note that may assist you in completing this application
- any personal details you give on the form will be placed on the society's public file.
- it is important you give accurate and complete information and disclose all relevant information. If you do not, it may take us longer to process your annual return.

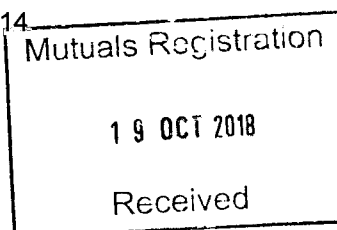
Please keep a copy of the form and supporting documents for future reference.

Terms in this form

'FCA', 'PRA', 'us' and 'we' refer to the Financial Conduct Authority or Prudential Regulation Authority.

'You' refers to the person signing the form on behalf of the society.

'The 2014 Act' is the Co-operative and Community Benefit Societies Act 2014.





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For societies registered under the Co-operative and Community Benefit Societies Act 2014

Filling in the form

1 If you are using your computer to complete the form:

- use the TAB key to move from question to question and press SHIFT TAB to move back to the previous question; and
- print the completed form and arrange for it to be signed by all relevant individuals.

2 If you are filling in the form by hand:

- use black ink;
- write clearly; and
- arrange for it to be signed and dated by all relevant individuals.

3 If you make a mistake, cross it out and initial the changes; do not use correction fluid.

4 If you:

- leave a question blank;
- do not get the form signed; or
- do not attach the required supporting information

without telling us why, we will treat the application as incomplete. This will increase the time taken to assess your application.

5 If there is not enough space on the form, you may use separate sheets of paper. Clearly mark each separate sheet of paper with the relevant question number. Any separate sheets should be signed by the signatories to the form.

6 Email a scanned copy of the signed form and supporting documents to

mutualsannrtns@fca.org.uk

or send it by post to:

Mutuals Team
Financial Conduct Authority
25 The North Colonnade
Canary Wharf
LONDON
E14 5HS

7. Please make sure you include:

- this form
- a set of printed accounts – signed by two members and the secretary (3 signatures in total)
- an audit report or accountant's report where required; and
- any supporting documents.

1

Details of society

1.1 Details of the society

Register number	21244R
Registered office address	5 WHITTLE COURT TOWN ROAD, HANLEY STOKE-ON-TRENT STAFFORDSHIRE
Postcode	ST1 2QE

1.2 Year end date (dd/mm/yyyy)

See Note 1.2

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Committee of management

If you are a club you do not need to give a year of birth in questions 1.3-1.6.

The names of the members of the Committee at the date on which the return is signed should be entered below in BLOCK CAPITALS.

1.3 Details of Chairman

Name	SARAH HILL
Address	346 PRINCES ROAD STOKE-ON-TRENT, STAFFORDSHIRE
Postcode	ST4 7JR
Year of birth	1952
Business occupation and other directorships	RETIRED UNIVERSITY LECTURER/COUNCIL MEMBER

1.4 Details of Treasurer

Name	JOANNE KENNEDY-REARDON
Address	ROCK DJ, 4 SOUTH STREET MOW COP, STOKE-ON-TRENT, STAFFORDSHIRE
Postcode	ST7 4NR
Year of birth	1968
Business occupation and other directorships	CONSULTANT

1.5 Details of Secretary

Name	LYNN COBURN
Address	5 WHITTLE COURT TOWN ROAD, HANLEY STOKE-ON-TRENT, STAFFORDSHIRE
Postcode	ST1 2QE
Year of birth	1958
Business occupation and other directorships	DIRECTOR OF FINANCE AND BUSINESS SUPPORT

1.6 Details of Members of the Committee

Name	Address	Year of birth	Business occupation and other directorships
RACHEL BARBER	3 MOOR PARK WALSALL WEST MIDLANDS WS3 3XG	1969	CUSTOMER SERVICES DIRECTOR
FERN BASNETT	76 CHAMBERLAIN AVENUE, STOKE-ON-TRENT, STAFFS ST4 5EQ	1961	SENIOR ACADEMIC
ANDREW BELL	27 STATION ROAD, MILES GREEN, STOKE-ON-TRENT STAFFS ST7 8LJ	1960	RETIRED
SUZANNE CARR	4 AVON DRIVE CONGLETON CHESHIRE CW12 3RQ	1963	HOSPICE GENERAL MANAGER
PAM CARTER	CLIPSHAM NEW CLOSE AVENUE, STOKE-ON-TRENT STAFFS ST11 9DN	1960	RETIRED
OLWEN HAMER	45 KENNINGTON OVAL, STOKE-ON-TRENT STAFFS ST4 8FX	1968	COUNCIL MEMBER

Please use separate sheets of paper if you need more space, following the instructions provided in section 5 above.

Please indicate how many separate sheets of paper you have used

NONE

Please continue, answering all questions.

1.7 Are any members of the society's committee disqualified as directors under the Company Director Disqualification Act 1986?

- ☒ No
☐ Yes

1.8 Does the society carry out any activity which is regulated under the Financial Services and Markets Act 2000? (e.g. accepting deposits in a form other than withdrawable shares; offering insurance products; undertaking residential mortgage business). If 'yes' please state the society's Financial Services Register firm reference number

- ☒ No
☐ Yes

Financial Services Register firm reference number

1.9 Is the society a subsidiary of another society?

- ☒ No
☐ Yes

1.10 Does the society have one or more subsidiaries?

- ☒ No
☐ Yes

1.11 Is the society currently accepted by the HM Revenue and Customs as a charity for tax purposes?

- ☐ No
☒ Yes

Please confirm you have attached a copy of the letter from HM Revenue and Customs confirming charitable tax status:

- ☒ Yes

1.12 Is this society a charity registered with the Office of the Scottish Charity Regulator (OSCR)?

- ☒ No
☐ Yes ▶ provide your Scottish Charity number below

1.13 Is the society registered with one of the following (please tick)?

- ☒ Homes and Communities Agency
☐ The Welsh Ministers
☐ Scottish Housing Regulator

If so, please provide your register number

 H4315

All societies must answer the following questions:

- if a **bona fide co-operative society** go to question 1.14
- if **existing for the benefit of the community** go to question 1.19

Bona fide co-operative society

1.14 How did members benefit from the business, industry or trade of the society during the year?

--

1.15 Is membership of the society required to obtain the benefits offered by it?

- ☐ Yes
☐ No

1.16 In what way did members participate in an ongoing basis in the society's primary business during the year?

--

1.17 How did members democratically control the society?

--

1.18 How did the society use any surplus/profit?

If the society distributed the surplus/profit to members please explain how this was done.

--

Please use separate sheets of paper if you need more space (see section 5 above)

Please indicate how many separate sheets of paper you have used.

--

Continue to 2.1

Community benefit society

1.19 Who are the community the society benefited?

Brighter Futures' customers are people whose life chances including their health, employability and social skills have been impoverished by the impact of living in deprived areas on low incomes. Customers accessing our services include: people currently homeless or at risk of homelessness; street sex workers; people experiencing mental ill health; people with a history of self-harm; women ex-offenders and people whose lives are affected by a learning disability.

1.20 How did the society benefit that community during the year?

Catering Network providing 740 emergency meals and 100 Christmas lunches; Clubhouse Network received 22,000 member visits, 260 customers had health screening and advice, 97% customers engaged in physical activity; Homeless Hostel supported 158 customers with multiple and complex needs; Respite short stay accommodation received 680 referrals and supported 382 customers to reduce risk of self harm; Echo service supported 91 customers to successfully reduce their self harm; Furlong Court helped 37 customers through detox and 43 customers to better manage their alcohol and substance misuse; Staffordshire Mental Health Helpline had over 31,000 contacts including 6609 instant messages, 9821 texts, 14119 telephone calls with 913 calls handled relating to suicide; Rough Sleepers Team supported 139 people sleeping rough, providing support 7 days a week/ 365 days a year including severe weather emergency provision through out hostel; Adult sex workers supported 96 street sex workers and provided 480 hours of drop in support from October; Property Services team undertook 2489 maintenance repairs; Volunteering - 6232 hours volunteered, 15 customers entered paid work and 4 customers supported into higher education.

1.21 How did the society use any surplus/profit?

Our stock of supported housing accommodation is concentrated in the City of Stoke-on-Trent with lower levels of provision in Newcastle-under-Lyme and the Staffordshire Moorlands. As at March 31st 2018 there were 307 units of accommodation in management of which 203 were owned (66%) by Brighter Futures. Our portfolio of owned accommodation continues to be funded through a mix of Social Housing Grant and the re-investment of reserves.

Please use separate sheets of paper if you need more space (see section 5 above).
Please indicate how many separate sheets of paper you have used.

NONE

Continue to 2.1

2 Statistics

Account details

2.1 You must enter the figures below

See notes for help on items E-T. Enter NIL where applicable

A	Members at beginning of year	50
B	Members ceased during year	0
C	Members admitted during year	0
D	Members at end of year	50
E	Turnover for year	6,905,465
F	Total of income and expenditure (receipts and payments added together)	13,639,265
G	Net surplus/(deficit) for year	171,665
H	Fixed assets	11,196,362
I	Current assets	2,514,513
J	Total assets (equal to amount in row O, below)	13,710,875
K	Current liabilities	2,423,582
L	Share capital	50
M	Long-term liabilities	4,965,189
N	Reserves	6,322,054
O	Total liabilities, share capital & reserves (K+L+M+N) (equal to amount in J above)	13,710,875
All societies (excluding clubs) must complete boxes P-T		
P	Investments in other registered societies	NIL
Q	Loans from members	NIL
R	Loans from Employees' Superannuation Schemes	NIL
S	Dividends on sales	NIL
T	Share interest	NIL

2.2 Names of subsidiaries as defined in sections 100 and 101 of the Co-operative and Community Benefit Societies Act 2014

N/A

2.3 Names of subsidiaries not dealt with in group accounts (if any) and reasons for exclusions (as approved by the FCA)

The society must have written authority from us to exclude a subsidiary from group accounts

N/A

3

The audit

3.1 Type of audit used for the attached accounts.

If the society has used a full professional audit or an accountant's report then the report must be prepared by a registered auditor.

- | | |
|---|----------------------------------|
| <input checked="" type="checkbox"/> Full professional audit | ▶ Continue to section 4 |
| <input type="checkbox"/> Accountant's report | ▶ Complete questions 3.2 and 3.3 |
| <input type="checkbox"/> Lay audit | ▶ Complete questions 3.2 and 3.3 |
| <input type="checkbox"/> Unaudited | ▶ Complete questions 3.2 and 3.3 |

3.2 Do the society's registered rules allow the society not to undertake a full professional audit?

- ☐ No
☐ Yes

3.3 Has the membership passed at a general meeting a resolution allowing the society not to undertake a full professional audit for the year of account in question? (In accordance with section 84 of the Co-operative and Community Benefit Societies Act 2014)

- ☐ No
☐ Yes

4 Accounts and signature

Accounts

4.1 Date on which the accounts and balance sheet will be/were laid before the AGM (dd/mm/yyyy)

2 5 / 0 9 / 2 0 1 8

4.2 Has your society produced accounts to the minimum standard required?

☒ Yes ▶ you must confirm that you have attached the accounts and the audit/accountant's report bearing the original signatures of the auditor (if required by law), the secretary and the two committee members.

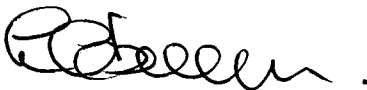
☒ Attached

☐ No ▶ you must produce accounts to the minimum standard required, see notes for details.

Signature – all societies to complete

4.3 The Secretary of the society must sign and date below

I certify that the information in this form is correct to the best of my knowledge and belief.

Name	LYNN COBURN
Signature	
Phone number	01782 406000
Email	lynn.coburn@brighter-futures.org.uk
Date	15/10/2018

**Brighter Futures Housing Association
Limited**

**ANNUAL REPORT AND FINANCIAL
STATEMENTS**

for the year ended 31 March 2018

Mutuals Registration

19 OCT 2018

Received

RP No: 4315
Registered Society No: 21244R

Brighter Futures Housing Association Limited

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Brighter Futures Housing Association Limited

MEMBERS AND ADVISORS

BOARD OF MANAGEMENT

Ken Jarrold CBE – Chair (Resigned 31.05.2018)
Sarah Hill – Vice Chair (Appointed & Elected Chair 01.06.2018)
Steve Rowley – Treasurer
Suzanne Carr
Helena Evans [ex-officio]
Helen Rowley
Olwyn Hamer

SECRETARY

L Coburn

REGISTERED OFFICE

5 Whittle Court
Town Road
Hanley
Stoke-on-Trent
Staffordshire
ST1 2QE

AUDITOR

Mazars LLP
45 Church Street
Birmingham
B3 2RT

BANKERS

Lloyds TSB Bank Plc
36-38 New Street
Birmingham
B2 4LP

Brighter Futures Housing Association Limited

STRATEGIC REPORT

The Board present their strategic report on the affairs of the Association, together with the financial statements and auditors' report, for the year ended 31 March 2018.

PRINCIPAL ACTIVITY

Brighter Futures Housing Association Limited provides support to people who require extra help to live more independent and fulfilled lives. We are a registered provider of social housing, a training agency, an employment support service and community based support and accommodation provider.

MISSION STATEMENT

The corporate strategy identifies the five key values to guide us in our work. We are: passionate; creative; empowering; equal and sustainable. The vision statement in the strategy sets out that we will undertake to spread our sphere of influence and operations beyond Stoke-on-Trent and Staffordshire, our services will operate in other localities and we will advise, train and influence national policy makers.

ORGANISATIONAL STRUCTURE

The Board of Management is responsible for setting strategic policy relating to Brighter Futures Housing Association. The Board delegates to various sub-committees' responsibility for the implementation of this policy. The Board provides a clear strategic lead and maintains control of the Association's resources, whilst exercising prudent financial management. In March 2015, the Board adopted the National Housing Federation's 'Code of Governance' 2015 Edition.

The Chief Executive is ultimately responsible for the operational management of the Association and is supported by an Executive Leadership team of three Directors and five Heads of Service.

ACTIVITIES

The Board have adopted three key objectives in terms of its corporate strategy

1. Delivering Existing Services and continuously developing the customer offer by:
 - Increasing opportunities for customer engagement both at a service level and strategically
 - Increasing opportunities for peer mentoring, volunteering, co-production, advocacy and training and development
 - Improving links between services and local communities
2. Improving the running of the Organisation by:
 - Developing our people
 - Improving ways of working with a focus on integrated information and communication technology
 - Strengthening organisational management and governance
3. Building growth and sustainability and strengthening marketing and promotion by:
 - Diversification both geographically and by service offer
 - Increased partnership working and widening the commissioning base
 - Increase and improve the property portfolio
 - Development and accreditation of in-house services to trade externally
 - Strengthening marketing and promotion to support the growth strategy

The four key outcomes for our customers are

1. Supporting people to be healthy and fulfilled,
2. Ensuring people are part of a community,
3. Helping people to value their environment,
4. Empowering people to work, volunteer and/ or train and become economically independent.

Brighter Futures Housing Association Limited

STRATEGIC REPORT

ACHIEVEMENTS

The Association was successful in securing funding for 3 contracts. The contracts include the following;

- an outreach support service for vulnerable adult sex workers
- funding agreed to provide mental health clubhouse model within the south of the city of Stoke-on-Trent to include outreach linked to identified schools and GP practices
- a funding agreement via the VOICES Partnership Board to roll-out a 3-year Housing First service to help to reduce homelessness across Stoke-on-Trent

Due to recruitment and the implementation timescale involved with the latter two projects the funding for these services will be in place in 2018/19. In addition, we have been successful in securing grant funding during 2017/18 towards the Training Academy and our self-harm support provision.

In 2012, Stoke-on-Trent was one of fifteen areas invited to bid for Big Lottery Fund Grant to deliver a programme of assistance to people with complex needs (two or more of homelessness, substance misuse, mental health needs and offending). Brighter Futures is the Lead partner in the bid and in 2013/14 the Association was awarded £10 million over 8 years for the "Fulfilling Lives" (VOICES) Project. This will bring together a partnership of local organisations working with people with multiple and complex needs, to ensure that their needs are met and that best practice, based on feedback from customers or 'expert citizens', is disseminated amongst the partners.

As at the end of March 2018, VOICES has 64 people active on the project and 17 volunteers including peer mentors. We have been leaders in a range of initiatives designed to influence local policy, systems and practice through evidence-based research. This includes an analysis of the project's benefits in terms of reduced use of emergency and other public services by our customers. VOICES has coproduced and commissioned a learning programme for partner organisations and volunteers which is now available for on-line booking three months in advance. This includes an accredited Peer Mentoring course in collaboration with Staffordshire University. VOICES continues to work closely with our partners at Expert Citizens CIC who have been commissioned by the project to evaluate partner services. VOICES has commissioned a Housing First service to be delivered by Brighter Futures, Arch, and Expert Citizens in the city through our systems change prospectus. We continue to play an active role in several strategic groups including the Homelessness Forum, the City Centre Task & Finish Group, the Rough Sleepers Action Group, the Multi-Agency Resolution Group, the Hardship Commission, and the Cooperative Working Partnership.

Key projects supported through the Systems Change process has resulted in funding amounting to approximately £1million to be committed over a three-year period.

In March 2014, the Association completed on an 8-year revolving credit facility with Lloyds Bank of £2 million. The Association is at present finalising a revised facility with Lloyds Bank for £5 million over a 25-year period. The current £2m will be consolidated into this arrangement and the remaining £3 million will be available to support the future development expansion of the Organisation.

FUTURE PLANS

The Board of Management will continue with a strategy of diversifying Brighter Futures' funding through growth in new geographic areas and in developing work with new commissioners in related areas of the sector.

The business growth plan for 2017/18 included the potential development of 2-3 sites which have full planning approval, and HCA (the investment/ development arm now known as Homes England) grant allocated on two of them, with scope to revisit the allocated amount based upon revised development/ build costs due to the time delay with progression of these developments. The developments will potentially add a further 30-48 units of accommodation for people with multiple and complex needs. Like many Housing Associations, prior to proceeding any further with the developments, we are awaiting announcements from Government regarding the proposed future revenue funding model for supported housing across the country planned to be implemented from April 2019/ April 2020, due to the potential

Brighter Futures Housing Association Limited

STRATEGIC REPORT

impact that this could have on the Association's future development programme. An announcement in respect of this funding mechanism is expected later in the year.

To strengthen our asset base, we have been successful in an award of grant funding from Stoke-on-Trent City Council which provides some match funding towards increasing our housing stock during the year. We have acquired an additional 4 properties during 2017/18, with a longer-term plan to acquire a further 32 properties over a three-year period from 2018/19 through the same funding stream, should we be successful with our recent application.

In addition, the Association continues to work on plans to further upgrade the IT Infrastructure to increase efficiency in the production of management information and provide a vehicle for improved flexible working. The Association will continue to review its assets base, including premises, to ensure that we make the most efficient use of our resources, maximise value for money and to achieve the maximum return on our investment to recycle back into the business to support our core aims, objectives and values.

VALUE FOR MONEY

Alongside the changes to the Value for Money Standard, the Regulator of Social Housing has introduced a limited number of metrics to measure economy, efficiency and effectiveness on a comparable basis across the sector.

Below are Brighter Futures results for the current and prior financial year.

VFM Metric	2017/18	2016/17
Reinvestment	2.5%	6.9%
New supply delivered- social housing	1.0%	-0.3%
Gearing	11.1%	14.3%
EBITDA MRI (Interest Cover)	560%	568%
Headline social housing cost per unit	£14,156	£14,743
Operating Margin – social housing lettings	6.4%	4.0%
Operating margin – overall	2.5%	3.3%
ROCE	1.5%	2.4%

During 2017/18 there has been a Government consultation regarding the proposed future funding model for Supported Housing. An announcement is expected later in 2018/19 with implementation scheduled for 2019/20.

Many organisations in the sector, including Brighter Futures, have delayed their development plans during 2017/18 as a prudent measure, awaiting the outcome of the consultation. This is reflected in the reinvestment VFM metric for comparable financial years.

Brighter Futures will progress the development program in 2018/19 and has bid to secure funding through Stoke-on-Trent City Council capital receipts to support supply of an additional 32 units from 2018/19 to 2020/21 as part of this plan.

RISK MANAGEMENT

The Board of Management conducts regular risk reviews, examining key risks identified from the Association's activities and the climate within which we operate. In addition, the Board of Management keep abreast of all changes in government legislation which has a direct or indirect impact on the Association.

Brighter Futures Housing Association Limited

STRATEGIC REPORT

In our Corporate Strategy 2016-2020 Brighter Futures committed to 'Strengthening risk management, performance management processes and reporting'. The Executive Leadership Team have undertaken to assure the Board in key strategic areas:

1. Financial Viability
2. Housing Operations (including asset management and support)
3. Regulatory/Compliance
4. Development
5. New Business (completely new business – not growth)
6. Reputation
7. People
8. Inorganic Growth (by merger, stock transfer and acquisitions)

The Board will, in the first instance, receive assurance in the form of our Risk Management Summary [incorporating key controls and mitigating actions], Key Performance Indicator (KPI) monitoring and strategic reports. The Board will task the Audit and Risk Committee to continually scan the horizon for any event or change in policy that effects identified strategic risks or creates new ones.

Brighter Futures recognises that risk is unavoidable and places high importance on the need to manage risk to a level which is tolerable. Risk appetite and exposure is regularly reviewed at Board level, adjusted according to the variability of the internal and external environment and recorded and monitored on the Risk Management Summary.

By order of the Board



Lynn Coburn
Company Secretary
10th July 2018

Brighter Futures Housing Association Limited

BOARD REPORT

STATEMENT OF BOARD'S RESPONSIBILITIES

The Board are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

The Co-operative and Community Benefit Societies Act 2014 and registered social housing legislation requires the Board to prepare financial statements for each financial year. Under that legislation, the Board have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under Housing Association legislation, the Board must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Association and of the surplus or deficit of the Association for that period. In preparing these financial statements, the Board are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Association will continue in business.

The Board are responsible for keeping adequate accounting records that are sufficient to show and explain the Association's transactions and disclose with reasonable accuracy at any time the financial position of the Association and enable them to ensure that the financial statements comply with the Co-operative and Community Benefit Societies Act 2014, the Housing and Regeneration Act 2008 and the Accounting Direction for Private Registered Providers of Social Housing 2015. They are also responsible for safeguarding the assets of the Association and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Board are responsible for the maintenance and integrity of the corporate and financial information included on the Association's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

AUDITORS

A full competitive tender was carried out during 2015 for the Association's audit services. This is part of standard tendering timescales set out in the Association's approved Financial Standing Order. Following the tender process Mazars LLP were appointed to provide the Association's audit services.

DISCLOSURE OF INFORMATION TO THE AUDITOR

Each of the Board members at the date of approval of this report has confirmed that:

- As far as the Board members are aware, there is no relevant audit information of which the Association's auditor is unaware; and
- The Board members have taken all the steps that they ought to have taken as Board members to make themselves aware of any relevant audit information and to establish that the Association's auditor is aware of that information.

CHARITABLE OBJECTIVE

In accordance with our objectives for this year and with due regard to the published Charity Commission guidance on the operation of the public benefit requirement of the Charities Act 2011, the Trustees have undertaken appropriate activities in furtherance of those aims for the public benefit.

Brighter Futures Housing Association Limited

BOARD REPORT

- the business of providing housing, accommodation, and assistance to help house people and provide associated facilities and amenities for people with multiple and complex needs.
- any other (charitable) object that can be carried out by a Registered Society under the Co-operative and Community Benefits Act 2014, registered with the Homes England.

OPERATIONAL REVIEW

Total comprehensive income for the year, available for investment in the Association's activities, has decreased to £101,659 (2017: £196,656). Turnover has decreased to £6,905,465 (2017: £7,504,323). Operating margins have decreased in the current year due to a decrease in overall income of 8.0% compared to a decrease in overall operating expenditure of 7.0%. Total comprehensive income was reduced further by a recorded deficit of £6,801 on disposal of fixed assets (2017: surplus £27,373). The housing stock has continued to increase with gross spend on housing additions for 2017/18 totalling £294,462.

The Association's strategic plan to acquire owned, self-contained housing stock has been furthered by the purchase of four new properties during the year. All property purchases were part funded by a capital grant from Stoke-on-Trent City Council.

RESERVES

The Association's policy is to maintain a prudent level of reserves to insure against future liabilities.

The reserves are available to assist the Association to achieve its strategic purpose of helping people recover a sense of self-worth and live in cohesive communities, where their environment increases their feelings of self-worth. In particular, reserves will be used to ensure that development and maintenance are to the highest standard to provide housing quality that demonstrates how highly we value our customers. We continually assess the needs of our customers and provide a range of short and long term housing and support services that are innovative, continually improving our capabilities, people and performance.

BOARD MEMBERS

The members who have served office from 1 April 2017 to the date of this report unless otherwise stated is as shown on page 1.

INTANGIBLE ASSETS

Details of changes in intangible assets are given in note 10 of the financial statements.

TANGIBLE ASSETS

Details of changes in tangible assets are given in notes 11 and 12 of the financial statements.

Brighter Futures Housing Association Limited

BOARD REPORT

KEY FINANCIAL POLICIES

Where allowed by the Homes England's rent restructuring policy and the Association's target rent plan, rents have decreased by 1%.

FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Association's activities expose it to a number of financial risks including credit risk, cash flow risk and liquidity risk.

Cash flow risk

The Association's activities expose it primarily to the financial risks of changes in interest rates.

Credit risk

The Association's principal financial assets are bank balances and cash, rent arrears and other receivables, and investments.

The Association's credit risk is primarily attributable to its rent arrears. The amounts presented in the Statement of Financial Position are net of allowances for bad debts. The credit risk on liquid funds is limited because the counterparties are banks with high credit-ratings assigned by international credit-rating agencies.

Liquidity risk

In order to maintain liquidity to ensure that sufficient funds are available for ongoing operations and future developments, the Association uses a long-term debt facility and available short-term cash balances.

GOING CONCERN

The Association's activities, together with the factors likely to affect its future development, its financial position, financial risk management objectives and its exposures to credit, liquidity and cash flow risk are described above.

The Association has adequate financial resources and, consequently, the Board believe that the Association is well placed to manage its business risks successfully despite current uncertainties in the social housing sector.

After making enquiries, the Board have a reasonable expectation that the Association have a level of resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

COMPLIANCE WITH THE HCA GOVERNANCE AND FINANCIAL VIABILITY STANDARD

The Board certifies full compliance with the requirements of the Governance and Financial Viability Standard.

INTERNAL CONTROLS ASSURANCE

There is no regulatory requirement for the Board to publish a statement on internal controls assurance as required by the Homes England, but it has decided to do so.

The Board acknowledges its responsibility for the system of internal controls and for reviewing its effectiveness mindful of the objectives of, and risks facing the Association.

Brighter Futures Housing Association Limited

BOARD REPORT

The Board confirms that there are ongoing processes for maintaining sound systems of internal control and for managing risks. These processes have been developed during the year and are regularly reviewed by the respective Committees and the Board.

By order of the Board



L Coburn
Secretary

10th July 2018

Brighter Futures Housing Association Limited

INDEPENDENT AUDITOR'S REPORT

We have audited the financial statements of Brighter Futures Housing Association Limited (the 'association') for the year ended 31 March 2018 which comprise the Statement of Comprehensive Income, the Statement of Financial Position, the Statement of Changes in Reserves, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the association's affairs as at 31 March 2018 and of its surplus for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Co-operative and Community Benefit Societies Act 2014, the Housing and Regeneration Act 2008 and the Accounting Direction for Private Registered Providers of Social Housing 2015.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the association in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Board's use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Board has not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the association's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Board is responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

Brighter Futures Housing Association Limited

INDEPENDENT AUDITOR'S REPORT

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Co-operative and Community Benefit Societies Act 2014 requires us to report to you if, in our opinion:

- the association has not kept proper books of account; or
- a satisfactory system of control over transactions has not been maintained; or
- the financial statements are not in agreement with the books of account; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of the Board

As explained more fully in the Statement of the Board's responsibilities set out on page 6, the Board is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Board determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board is responsible for assessing the association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board either intends to liquidate the association or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of the audit report

This report is made solely to the association's members as a body in accordance with Part 7 of the Co-operative and Community Benefit Societies Act 2014 and Chapter 4 of Part 2 of the Housing and Regeneration Act 2008. Our audit work has been undertaken so that we might state to the association's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the association and the association's members as a body for our audit work, for this report, or for the opinions we have formed.

Vincent Marke
Mazars LLP

Chartered Accountants and Statutory Auditor

Date:

30 July 2018

Brighter Futures Housing Association Limited

STATEMENT OF COMPREHENSIVE INCOME

for the year ended 31 March 2018

	Notes	2018 £	2017 £
TURNOVER	1	6,905,465	7,504,323
Less: Operating costs	1	(6,733,800)	(7,255,037)
OPERATING SURPLUS		171,665	249,286
Interest receivable and similar income	5	9,046	7,118
Interest payable and similar charges	6	(72,251)	(87,121)
(Deficit)/Surplus on disposal of fixed assets	4	(6,801)	27,373
SURPLUS FOR THE YEAR	3	101,659	196,656
TOTAL COMPREHENSIVE INCOME		101,659	196,656

The Association's results for the year relate wholly to continuing activities.

Brighter Futures Housing Association Limited

STATEMENT OF FINANCIAL POSITION for the year ended 31 March 2018


	Notes	2018 £	2017 £
FIXED ASSETS			
Intangible assets	10	16,170	34,058
Housing properties	11	10,343,797	10,262,249
Other property, plant and equipment	12	836,395	872,791
		11,196,362	11,169,098
CURRENT ASSETS			
Stock	13	10,030	1,194
Debtors: Due within one year	14	1,224,373	1,078,664
Debtors: Due within more than one year	14a	96,901	111,850
Cash at bank and in hand		1,183,209	1,140,087
		2,514,513	2,331,795
CREDITORS: Amounts falling due within one year	15	(2,423,582)	(1,947,946)
NET CURRENT ASSETS		90,931	383,849
TOTAL ASSETS LESS CURRENT LIABILITIES		11,287,293	11,552,947
CREDITORS: Amounts falling due after more than one year	16	4,965,189	5,335,127
CAPITAL AND RESERVES			
Called up share capital	17	50	50
Restricted reserves		-	-
Revenue reserves		6,322,054	6,217,770
		11,287,293	11,552,947

The notes on pages 22 to 32 form part of these financial statements.

These financial statements were approved by the Board of Management and authorised for issue on 10th July 2018 and were signed on its behalf by:



S Hill
Chair



H Evans
Board Member



L Coburn
Secretary

Brighter Futures Housing Association Limited

STATEMENT OF CHANGES IN RESERVES for the year ended 31 March 2018

	Revenue Reserve	Total
--	-----------------	-------

£

£

At 1 April 2016	6,021,114	6,021,114
Transfer to Reserves	-	-
Surplus for the year	196,656	196,656
At 31 March 2017	6,217,770	6,217,770

	Revenue Reserve	Total
--	-----------------	-------

£

£

At 1 April 2017	6,217,770	6,217,770
Transfer to Reserves	2,625	2,625
Surplus for the year	101,659	101,659
At 31 March 2018	6,322,054	6,322,054

Brighter Futures Housing Association Limited

STATEMENT OF CASHFLOWS

for the year ended 31 March 2018

	Note	2018	2017
		£	£
NET CASH GENERATED FROM OPERATING ACTIVITIES	19	765,457	521,682
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property, plant and equipment	(366,702)	(977,542)	
Proceeds from sale of property, plant and equipment	-	97,450	
Grant received	38,915	170,084	
Interest received	9,046	7,168	
Net cash flows used in investing activities		(318,741)	(702,840)
CASH FLOWS FROM FINANCING ACTIVITIES			
Interest paid	(72,250)	(86,954)	
Repayments of borrowings	(307,692)	(307,693)	
Loan fees	(23,652)	(11,058)	
Net cash flows used in financing activities		(403,594)	(405,705)
Net increase/(decrease) in cash and cash equivalents		43,122	(586,863)
Cash and cash equivalents at beginning of year		1,140,087	1,726,950
Cash and cash equivalents at end of year		1,183,209	1,140,087

Brighter Futures Housing Association Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2018

BASIS OF ACCOUNTING

Brighter Futures Housing Association Limited is a registered provider of social housing incorporated under the Co-operative and Community Benefit Societies Act 2014 and domiciled in the United Kingdom. The address of its registered office and principal place of business are as disclosed on page 1 of these financial statements.

The principal accounting policies are summarised below. They have all been applied consistently throughout the year and to the preceding year.

The financial statements have been prepared under the historical cost convention, modified to include certain items at fair value, in accordance with Financial Reporting Standard 102 (FRS 102) issued by the Financial Reporting Council and comply with the Statement of Recommended Practice for registered social housing providers 2014 (SORP), the Housing and Regeneration Act 2008 and the Accounting Direction for private registered providers of social housing 2015. Brighter Futures Housing Association Limited is a public benefit entity, as defined in FRS 102 and applies the relevant paragraphs prefixed 'PBE' in FRS 102.

STATEMENT OF COMPLIANCE

The Association has prepared its financial statement in accordance with FRS 102 for the year ended 31 March 2018.

PROPERTY, PLANT AND EQUIPMENT - HOUSING PROPERTIES

Housing properties are stated at cost less depreciation less accumulated depreciation and accumulated impairment losses. Cost includes the cost of acquiring land and buildings and directly attributable development costs.

Capitalisation ceases when substantially all the activities that are necessary to get the asset ready for use are complete.

Depreciation is charged to write down the net book value of housing properties to their estimated residual value, over their useful economic lives. Freehold land is not depreciated.

Works to existing housing properties are only capitalised where they result in an enhancement of the economic benefits of those properties or where they relate to the replacement of a pre-identified asset component in accordance with component accounting. Enhancement of the economic benefits is defined as an increase in rental income or reduction in future maintenance costs. Other works such as major repairs, planned maintenance, minor repairs and redecoration are charged to expenditure in the year that they occur.

Sales of properties are recognised on completion of sales contracts.

On disposal of housing property, a General Consent application is made to the Homes England under section 172 of the Housing and Regeneration Act 2008. Any outstanding Social Housing Grant would be recycled in accordance with Homes England regulations.

Brighter Futures Housing Association Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2018

Major components

Major components of housing properties, which have significantly different patterns of consumption of economic benefits, are treated as separate assets and depreciated over their expected useful economic lives at the following annual rates:

Housing structure	-	1.33% on a straight line basis
Roofs	-	1.67% on a straight line basis
Lifts, bathrooms and kitchens	-	5% on a straight line basis
Windows and external doors	-	6.67% on a straight line basis
Central heating systems	-	10% on a straight line basis
Boilers	-	10% on a straight line basis

Improvements

Where there are improvements to housing properties that are expected to provide incremental future benefits, these are capitalised and added to the carrying amount of the property. Any works to housing properties which do not replace a component or result in an incremental future benefit are charged as expenditure in surplus or deficit in the Statement of Comprehensive Income.

Leaseholders

Where the right and obligations for improving a housing, property reside with the leaseholder or tenant, any works to improve such properties incurred by the Association is recharged to the leaseholder and recognised in surplus or deficit in the Statement of Comprehensive Income along with the corresponding income from the leaseholder or tenant.

NON-HOUSING PROPERTY, PLANT AND EQUIPMENT

Non-housing property, plant and equipment is stated at historic cost less accumulated depreciation and any provision for impairment. Depreciation is provided on all non-housing property, plant and equipment, other than freehold land, at rates calculated to write off the cost or valuation, less estimated residual value of each asset over its useful economic life, as follows:

Leasehold properties and improvements	-	Over period of lease
Motor vehicles	-	25% on a straight line basis
Office equipment	-	15% on a straight line basis
Computer equipment	-	33% on a straight line basis
Furniture	-	25% on net book value
Other freehold properties	-	2% on a straight line basis

INTANGIBLE ASSETS

Intangible assets are stated at historic cost or valuation. Amortisation is provided on all intangible assets at rates calculated to write off the cost or valuation of each asset over its useful economic life, as follows:

Computer software	-	33% on a straight line basis
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Amortisation is recognised within operating costs in the Statement of Comprehensive Income.

IMPAIRMENT OF SOCIAL HOUSING PROPERTIES

Properties held for their social benefit are not held solely for the cash inflows they generate and are held for their service potential.

An assessment is made at each reporting date as to whether an indicator of impairment exists. If such an indicator exists, an impairment assessment is carried out and an estimate of the recoverable amount of the asset is made. Where the carrying amount of the asset exceeds its recoverable amount, an impairment loss is recognised in surplus or deficit

Brighter Futures Housing Association Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2018

in the Statement of Comprehensive Income. The recoverable amount of an asset is the higher of its value in use and fair value less costs to sell. Where assets are held for their service potential, value in use is determined by the present value of the asset's remaining service potential plus the net amount expected to be received from its disposal. Depreciated replacement cost is taken as a suitable measurement model.

An impairment loss is reversed if the reasons for the impairment loss have ceased to apply and included in surplus or deficit in the Statement of Comprehensive Income.

SOCIAL HOUSING GRANT AND OTHER GOVERNMENT GRANTS

Where grants are received from government agencies such as the Homes England, local authorities, devolved government agencies, health authorities and the European Commission which meet the definition of government grants they are recognised when there is reasonable assurance that the conditions attached to them will be complied with and that the grant will be received.

Government grants are recognised using the accrual model and are classified either as a grant relating to revenue or a grant relating to assets. Grants relating to revenue are recognised in income on a systematic basis over the period in which related costs for which the grant is intended to compensate are recognised. Where a grant is receivable as compensation or expenses or losses already incurred or for the purpose of giving immediate financial support with no future related costs, it is recognised as revenue in the period in which it becomes receivable.

Grants relating to assets are recognised in income on a systematic basis over the expected useful economic life of the asset. Grants received for housing properties are recognised in income over the expected useful life of the housing property structure. Where a grant is received specifically for components of a housing property, the grant is recognised in income over the expected useful life of the component.

Grants received from non-government sources are recognised as revenue using the performance model.

Where a donation of land and/or other assets is received or land and/or other assets are acquired at below market value from a government source, this is accounted for as a non-monetary government grant. The difference between the fair value of the asset donated or acquired and the consideration paid for the asset is recognised as a government grant and included in the Statement of Financial Position as a liability.

Where a donation of land and/or other assets is received or acquisitions of land and/or other assets at below their market value from a third party that does not meet the definition of a government source the transition is recognised as an asset in the Statement of Financial Position at fair value, taking account of any restrictions on the use of the asset and income equivalent to the difference between any amounts paid or payable for the asset and the fair value of the asset is recognised in surplus or deficit in the Statement of Comprehensive Income as a donation when future performance-related conditions are met.

LEASES

At inception, the Association assesses agreements that transfer the right to use assets. The assessment considers whether the arrangement is, or contains, a lease based on the substance of the arrangement. The Association is only entered into arrangements which are deemed to be operating leases.

Assets are depreciated over the shorter of the lease term and the estimated useful economic life of the asset. Assets are assessed for impairment at each reporting date.

The capital element of lease obligations is recorded as a liability on inception of the arrangement. Lease payments are apportioned between capital repayment and finance charge, using the effective interest rate method, to produce a constant rate of charge on the balance of the capital repayments outstanding.

Brighter Futures Housing Association Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2018

Operating leased assets

Leases that do not transfer all the risks and rewards of ownership are classified as operating leases.

Payments under operating leases are charged to surplus or deficit in the Statement of Comprehensive Income on a straight-line basis over the period of the lease.

INTEREST PAYABLE

Borrowing costs are interest and other costs incurred in connection with the borrowing of funds. Borrowing costs are calculated using the effective interest rate, which is the rate that exactly discounts estimated future cash payments or receipts through the expected life of a financial instrument and is determined based on the carrying amount of the financial liability at initial recognition. Under the effective interest method, the amortised cost of a financial liability is the present value of future cash payments discounted at the effective interest rate and the interest expense in a period equals the carrying amount of the financial liability at the beginning of a period multiplied by the effective interest rate for the period.

TAXATION

The Association has been granted charitable status by the HM Revenue and Customs and is therefore exempt from paying Corporation Tax on all activities.

PENSION COSTS

Defined contribution scheme

The Association participates in a defined contribution scheme where the amount charged to surplus or deficit in the Statement Comprehensive Income in respect of pension costs and other post-retirement benefits is the contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the Statement of Financial Position.

TURNOVER

Turnover represents rent and service charges receivable (net rent and service charge losses from voids) and charitable fees and donations. Service charge income is recognised when expenditure is incurred as this is considered to be the point at which the service has been performed and the revenue recognition criteria met.

SUPPORTED HOUSING AND OTHER MANAGING AGENTS

Where the Association has ownership of a supported housing or other scheme but also has an agreement with a third party to manage the scheme (including Supporting People funded schemes or services), where there has been a substantial transfer of the risks and benefits attached to the scheme to the third party, any scheme revenue and expenditure is excluded from these financial statements.

FINANCIAL INSTRUMENTS

Financial assets and financial liabilities are recognised when the Association becomes a party to the contractual provision of the instrument.

FINANCIAL ASSETS CARRIED AT AMORTISED COST

Financial assets carried at amortised cost comprise rent arrears, trade and other receivables and cash and cash equivalents. Financial assets are initially recognised at fair value plus directly attributable transaction costs. After initial recognition, they are measured at amortised cost using the effective interest method. Discounting is omitted where the effect of discounting is immaterial.

If there is objective evidence that there is an impairment loss, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced accordingly.

Brighter Futures Housing Association Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2018

A financial asset is derecognised when the contractual rights to the cash flows expire, or when the financial asset and all substantial risks and rewards are transferred.

If an arrangement constitutes a financing transaction, the financial asset is measured at the present value of the future payments discounted at a market rate of interest for similar debt instrument.

FINANCIAL LIABILITIES CARRIED AT AMORTISED COST

These financial liabilities include trade and other payables and interest bearing loans and borrowings.

Non-current debt instruments which meet the necessary conditions in FRS 102, are initially recognised at fair value adjusted for any directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method, with interest-related charges recognised as an expense in finance costs in the Statement of Comprehensive Income. Discounting is omitted where the effect of discounting is immaterial.

A financial liability is derecognised only when the contractual obligation is extinguished, that is, when the obligation is discharged, cancelled or expires.

CASH AND CASH EQUIVALENTS

Cash and cash equivalents comprise cash on hand and demand deposits, together with the other short term, highly liquid investments that are readily convertible unto known amounts of cash and are subject to an insignificant risk of changes in value.

VALUE ADDED TAX

The Association is not registered for Value Added Tax (VAT). No VAT is therefore reclaimed and all expenditure is shown inclusive of VAT.

STOCK

Stock comprises of replacement furniture and white goods. Stock is recognised at the lower of cost and net realisable value.

SIGNIFICANT MANAGEMENT JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making judgements about carrying value of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

SIGNIFICANT MANAGEMENT JUDGEMENTS

The following are management judgements in applying the accounting policies of the Association that have the most significant effect on the amounts recognised in the financial statements. Management of the opinion that there are no key areas of estimation uncertainty.

Impairment of social housing properties

The Association should make an assessment as to whether an indicator of impairment exists. In making the judgement, management considered the detailed criteria set out in the SORP.

Brighter Futures Housing Association Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2018

1 TURNOVER AND OPERATING SURPLUS

	2018			2017		
	Social housing lettings	Other social housing activities	Total	Social housing lettings	Other social housing activities	Total
<i>Income and expenditure</i>						
Grant and rent income	4,112,836	2,465,674	6,578,510	4,123,570	3,054,351	7,177,921
Other income	197,329	129,626	326,955	205,712	120,690	326,402
TOTAL TURNOVER	4,310,165	2,595,300	6,905,465	4,329,282	3,175,041	7,504,323
Operating costs	(4,034,487)	(2,699,313)	(6,733,800)	(4,157,572)	(3,097,465)	(7,255,037)
OPERATING SURPLUS	275,678	(104,013)	171,665	171,710	77,576	249,286

2 SOCIAL HOUSING LETTINGS – SUPPORTED HOUSING

	2018 £	2017 £
INCOME FROM MANAGED ACCOMMODATION		
Rents receivable net of identifiable service charges	3,085,659	2,935,624
Service charges receivable	206,468	209,309
NET RENTS RECEIVABLE	3,292,127	3,144,933
Grants from local authorities and other agencies	954,287	1,121,043
HE amortised grant	63,751	63,306
TOTAL INCOME FROM MANAGED ACCOMMODATION	4,310,165	4,329,282
EXPENDITURE ON MANAGED ACCOMMODATION		
Staff salaries	2,553,240	2,617,709
Bad debts	39,135	80,241
Services costs	403,338	472,797
Maintenance costs	239,626	231,476
Finance costs	214,282	212,475
Management costs	1,000,173	986,700
Development costs	6	1,328
Contribution from other activities	(415,313)	(445,154)
TOTAL EXPENDITURE ON MANAGED ACCOMMODATION	4,034,487	4,157,572
OPERATING SURPLUS FROM MANAGED ACCOMMODATION	275,678	171,710
Rent losses from voids	(199,634)	(171,762)

Brighter Futures Housing Association Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2018

2 SOCIAL HOUSING LETTINGS – SUPPORTED HOUSING (continued)

Included in rent loss from voids is an amount of £43,106 relating to a property that was vacated in readiness for redevelopment and £19,803 relating to a property that is a managed property was vacated in readiness to return to the landlord.

At the end of the year accommodation in management of each class of accommodation were as follows:

	2018 Number	2017 Number (Restated)
Supported Housing: -		
Owned units	193	189
Managed units	92	93

There were 7 units in development at the year end.

3 SURPLUS FOR THE YEAR

	2018 £	2017 £ (Restated)
Surplus for the year is stated after crediting:		
Amortisation of capital grants	108,891	132,159
and after charging:		
Amortisation of intangible fixed assets (note 10)	12,313	21,316
Depreciation of housing properties (note 11) – owned assets	212,882	212,625
Depreciation of other tangible fixed assets (note 12) – owned assets	107,441	137,020
Auditor's remuneration (exc. of VAT)	13,500	11,100
Operating leases - plant and machinery	4,767	4,224
- other	182,217	188,241

4 (DEFICIT)/SURPLUS ON DISPOSAL OF FIXED ASSETS

	2018 £	2017 £
Sale proceeds	-	94,653
Cost of disposal	(6,801)	(67,280)
(Deficit)/Surplus on disposal	(6,801)	27,373

Brighter Futures Housing Association Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2018

5	INTEREST RECEIVABLE AND SIMILAR INCOME	2018 £	2017 £
	Interest receivable	9,046	7,118
6	INTEREST PAYABLE AND SIMILAR CHARGES	2018 £	2017 £
	Loan interest	72,251	87,121
7	STAFF COSTS	2018 £	2017 £
	Staff costs including directors:		
	Wages and salaries	3,609,236	3,980,417
	Social security costs	267,275	291,523
	Pension costs	107,316	131,943
		3,983,827	4,403,883
		Number	Number
	Average full time equivalent staff employed	149	172
	The calculation for full time equivalents is based on a full time working week of 37 hours.		
	Absolute average number of staff employed	194	226
	The number of staff whose emoluments fell within the following bands was:	2018 Number	2017 Number
	£80,001 - £90,000	1	1

Brighter Futures Housing Association Limited

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 March 2018

8	DIRECTORS' EMOLUMENTS	2018 £	2017 £
	Emoluments of the Senior Management Team (inc pension contributions)	362,391	311,159

The highest paid director during the year received emoluments of £80,934 (2017: £80,592).

The Chief Executive is an ordinary member of the defined contribution scheme detailed in note 22 Brighter Futures contribute 2% of salary into the fund. No enhanced or special terms apply.

Expenses paid to Board Members during the year were £610 (2017: £2,025).

The Chair Person was paid under a contract of service during the year. Payments totalled £10,000 (2017: £10,566).

9	TAXATION
	No taxation charge arises as the Association has been granted charitable status by the HM Revenue and Customs.

10	INTANGIBLE ASSETS	Computer software £	Total £
	Cost		
	As at 1 April 2017	156,361	156,361
	Additions	1,194	1,194
	Disposals	(6,769)	(6,769)
	As at 31 March 2018	150,786	150,786
	Amortisation		
	As at 1 April 2017	122,303	122,303
	Charge for the year	12,313	12,313
	Disposals	-	-
	As at 31 March 2018	134,616	134,616
	Net book value		
	As at 31 March 2018	16,170	16,170
	As at 31 March 2017	34,058	34,058

Brighter Futures Housing Association Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2018

11	HOUSING PROPERTIES	Freehold properties	Leasehold properties	Assets in course of construction	Total
		£	£	£	£
	Cost				
	As at 1 April 2017	3,699,041	6,582,614	1,067,346	11,349,001
	Additions	920	3,146	290,397	294,463
	Disposals	(102)	-	-	(102)
	At 31 March 2018	3,699,859	6,585,760	1,357,743	11,643,362
	Depreciation				
	At 1 April 2017	348,163	738,589	-	1,086,752
	Charge for the year	76,249	136,633	-	212,882
	Disposals	(69)	-	-	(69)
	As at 31 March 2018	424,343	875,222	-	1,299,565
	Net book value				
	At 31 March 2018	3,275,516	5,710,538	1,357,743	10,343,797
	At 31 March 2017	3,350,878	5,844,025	1,067,346	10,262,249

Brighter Futures Housing Association Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2018

12 PROPERTY, PLANT AND EQUIPMENT - OTHER

	Motor vehicles	Office equipment	Furniture	Improve- ments to leasehold	Freehold properties	Total
	£	£	£	£	£	£
Cost						
At 1 April 2017	120,451	382,724	234,982	1,457,220	234,358	2,429,735
Additions	-	20,294	3,831	15,809	31,111	71,045
At 31 March 2018	120,451	403,018	238,813	1,473,029	265,469	2,500,780
Depreciation						
At 1 April 2017	108,106	318,449	224,463	883,933	21,993	1,556,944
Charge for the year	3,811	39,951	2,400	58,124	3,155	107,441
As at 31 March 2018	111,917	358,400	226,863	942,057	25,148	1,664,385
Net book value						
At 31 March 2018	8,534	44,618	11,950	530,972	240,321	836,395
At 1 April 2017	12,345	64,275	10,519	573,287	212,365	872,791

13	STOCK	2018 £	2017 £
	Replacement furniture and white goods	10,030	1,194

Brighter Futures Housing Association Limited

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for the year ended 31 March 2018

14	DEBTORS: Due within One Year	2018 £	2017 £
	Rent and service charges receivable	267,013	251,209
	Less provision for doubtful debts	(71,184)	(51,872)
		<u>195,829</u>	<u>199,337</u>
	Grants receivable	862,809	691,746
	Other debtors	14,925	33,757
	Prepayments and accrued income	135,863	139,601
	Brighter Futures Almshouse Trust Loan	14,947	14,223
		<u>1,224,373</u>	<u>1,078,664</u>

No disclosure has been made of the net present value of rent arrears subject to repayment plans as the amount is deemed to be insignificant.

14a	DEBTORS: Due within more than one year	2018 £	2017 £
	Brighter Futures Almshouse Trust Loan (see note 26)	<u>96,901</u>	<u>111,850</u>

Brighter Futures Almshouse Trust Loan is for the refurbishment and operation of its properties situated in Bloxwich, Walsall. Repayments began on 1st December 2012. The interest rate is 3% fixed for two years, thereafter 4.5% fixed for two years and thereafter 5% fixed.

15	CREDITORS: Amounts falling due within one year	2018 £	2017 £
	Loan (see note 16)	307,692	307,692
	Trade creditors	228,387	119,981
	Rents prepaid	90,058	86,113
	Government grants (see note 16)	89,471	113,733
	Grants received in advance	37,605	39,406
	Other taxation and social security	65,596	67,994
	Pension creditor	-	7
	Other creditors	109,189	158,882
	Accruals	210,971	228,133
	Deferred income	1,284,613	826,005
		<u>2,423,582</u>	<u>1,947,946</u>

Brighter Futures Housing Association Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2018

Deferred income includes an amount of £1,221,934 relating to the Voices project, which accounts for timing differences in grant received and matched expenditure.

15 CREDITORS: Amounts falling due within one year (Continued)

PAYMENTS TO CREDITORS

The following information has been extracted from the Association's creditors payment system.

	2018 Number	2017 Number
Average number of days between receipt and payments of purchase invoices	46	46
16 CREDITORS: Amounts falling due after more than one year	2018 £	2017 £
Government grants	4,127,628	4,173,342
Loan	837,561	1,161,785
	4,965,189	5,335,127
GOVERNMENT GRANTS		
As at 1 April 2017	4,287,075	4,249,150
Grants receivable	38,915	170,084
Amortisation to Statement of Comprehensive Income	(108,891)	(132,159)
As at 31 March 2018	4,217,099	4,287,075
Due within one year	89,471	113,733
Due after one year	4,127,628	4,173,342

The loan figure is shown net of prepaid loan arrangements fees of £85,516, which are amortised over the term of the loan.

Brighter Futures Housing Association Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2018

The loan from Lloyds bank is secured by a charge on the Association's property and is repayable at an average fixed rate of interest of 4.96% by instalments as follows:

MATURITY OF DEBT	2018 £	2017 £
In one year or less, or on demand	307,692	307,692
Between one and two years	307,692	307,692
Between two and five years	615,385	615,384
In five years or more	-	307,694
	<u>1,230,769</u>	<u>1,538,462</u>

In the next financial year 2018/19, it is intended that the current 8-year term loan facility is converted into a larger facility of £5 million over a 25-year term to support the future developments of the organisation.

17	CALLED UP SHARE CAPITAL	2018 £	2017 £
	At beginning of year	50	49
	Share capital issued in the year	-	3
	Share capital returned in the year	-	(2)
	At end of year	<u>50</u>	<u>50</u>

The shares have a nominal value of £1 and provide members with the right to vote at general meetings and do not provide any right to dividends or distributions upon winding up.

18 FINANCIAL INSTRUMENTS

	2018 £	2017 £
Financial assets		
Measured at undiscounted amount receivable		
Cash held at bank	1,183,209	1,140,087
Rent arrears and other debtors	1,284,434	1,116,209
	<u>2,467,643</u>	<u>2,256,296</u>
Financial liabilities		
Measured at undiscounted amount payable		
Trade and other creditors	396,900	318,377
Loan payable	1,230,769	1,538,462
	<u>1,627,669</u>	<u>1,856,839</u>

Brighter Futures Housing Association Limited

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2018

19	RECONCILIATION OF SURPLUS FOR THE YEAR TO NET CASH GENERATED FROM OPERATING ACTIVITIES	2018 £	2017 £
	Surplus for the year	101,659	196,656
	Adjustment for non-cash items:		
	Depreciation of property, plant and equipment	320,254	349,645
	Amortisation of intangible assets	12,313	21,316
	(Increase)/Decrease in stocks	(8,836)	2,145
	Increase in debtors	(130,760)	(115,887)
	Increase in creditors	499,896	143,928
	Adjustments for investing and financing activities:		
	Deficit/(Surplus) on disposal of property, plant and equipment	6,872	(27,373)
	Amortisation of loan fees	7,120	3,409
	Government grants utilised in the year	(108,891)	(132,160)
	Capital Reserve movement	2,625	-
	Interest payable	72,251	87,121
	Interest receivable	(9,046)	(7,118)
	Net cash generated by operating activities	765,457	521,682

20	RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS	2018 £	2017 £
	Increase/(Decrease) in cash in the year	43,122	(586,863)
	Cash inflow from change in debt	307,692	307,693
	Change in net cash resulting from cash flows	350,814	(279,170)
	Net deficit at start of year	(398,374)	(119,204)
	Net deficit at end of year	(47,560)	(398,374)

21	ANALYSIS OF CHANGES IN NET FUNDS				
		At 1 April 2017 £	Cash flows £	Other Movements £	At 31 March 2018 £
	Cash at bank and in hand	1,140,087	43,122	-	1,183,209
	Debt due in one year	(307,692)	307,692	(307,692)	(307,692)
	Debt due after one year	(1,230,769)	-	307,692	(923,077)
		(398,374)	350,814	-	(47,560)

Brighter Futures Housing Association Limited

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for the year ended 31 March 2018

22 PENSION OBLIGATION

The Association operates a group personal pension with Standard Life which is a defined contribution scheme. The assets of the scheme are held separately from those of the Association in an independently administered fund. The pension cost represents contributions payable by the Association to the fund and amounted to £107,316 (2017: £131,943). Amounts awaiting to be paid at the year-end amounted to £nil (2017: £7). The pension scheme is open to all salaried staff and currently 88% of staff are members. The Association's contribution to the scheme ranges from 2% to 6% of salary dependent upon the level of employee contribution and there are no additional costs. There are plans to move the Group Personal Pension scheme from Standard Life to Scottish Widow with effect from 01.06.2018.

23 CAPITAL COMMITMENTS	2018 £	2017 £
Capital expenditure contracted for but not provided for in the financial statements	39,862	13,536
Capital expenditure authorised but not yet contracted for in the financial statements	3,304,906	3,283,349

Capital commitments will be funded in part through the receipt of £933,000 of Social Housing Grant from the Homes and Communities Agency and £180,000 of capital receipts from Stoke-on-Trent City Council.

24 OTHER FINANCIAL COMMITMENTS

Financial commitments under non-cancellable operating leases are as follows:

	2018		2017	
	Land and buildings £	Other £	Land and buildings £	Other £
Operating leases payments due:				
Within one year	126,427	3,880	131,260	4,113
Within one to two years	116,760	3,313	126,427	3,879
Within two to five years	336,718	859	350,280	3,314
After five years	145,840	-	260,400	859
	<u>725,745</u>	<u>8,052</u>	<u>868,367</u>	<u>12,165</u>

25 LEGISLATIVE PROVISIONS

The Association is incorporated under the Co-operative and Community Benefit Societies Act 2014 registered with the Homes England.

Brighter Futures Housing Association Limited

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for the year ended 31 March 2018

26 RELATED PARTY TRANSACTIONS

Brighter Futures Housing Association is the corporate trustee of Brighter Futures Almshouse Trust. The Trust is a separate entity registered with the Charity Commission in England under charity number 216315. All transactions with the Trust are conducted on an arm's length basis and the Trust is under independent control and makes independent decisions. Brighter Futures Housing Association has charged housing management and accounting services to the Trust during the year to the value of £27,500 (2017: £59,623).

The results of the Almshouse Trust are not consolidated within the financial statements of Brighter Futures Housing Association Limited as they are deemed immaterial to the group.

Brighter Futures Housing Association made a loan to the Brighter Futures Almshouse Trust of £190,000 for the refurbishment of its properties (note 14) on 01 September 2012. Interest received in year amounts to £6,040 (2017: £6,390). At the year end the balance outstanding was £111,848 (2017: £126,073).