

Annual Return (AR30) form

Section 1 - About this form

An Annual Return must be completed by all societies registered under the Cooperative and Community Benefit Societies Act 2014 ('the Act') (including any societies previously registered under the Industrial and Provident Societies Act 1965) or the Cooperative and Community Benefit Societies Act (Northern Ireland) 1969 ('the Act') (including any societies previously registered under the Industrial and Provident Societies Act 1969). The Annual Return must include:

- this form;
- a set of the society's accounts; and
- where required, an audit report or report on the accounts.

A society must submit the Annual Return within 7 months of the end of the society's financial year. Failure to submit on time is a prosecutable offence.

Please note that this form, including any details provided on the form, will be made available to the public through the Mutuals Public Register https://mutuals.fca.org.uk.

For guidance on our registration function for societies under the Co-operative and Community Benefit Societies Act 2014, which includes guidance on the requirement to submit an Annual Return, please see here: https://www.fca.org.uk/publication/finalised-guidance/fg15-12.pdf

Section 2 – About this application

Society name	TRIANGLE WHOLEFOODS COLLECTIVE LIMITED
Register number	21975R
Registered address	UNIT G15, LACY WAY, LOWFIELDS BUSINESS PARK, ELLAND, WEST YORKSHIRE
Postcode	HX5 9DB

2.1 What date did the financial year covered by these accounts end?

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Section 3 - People

3.1 Please provide the names of the people who were directors of the society during the financial year this return covers. Some societies use the term 'committee member' or 'trustee' instead of 'director'. For ease of reference, we use 'director' throughout this form.

Name of director	Month and	year of birth
ELAINE HUTTON	SEPTEMBER	1965
ADAM COLE	JULY	1977
DEBORAH BEDFORD	SEPTEMBER	1961
AMANDA TURTON	FEBRUARY	1969
JULIAN HAYHURST	NOVEMBER	1964
RICHARD SMITH	JULY	1976
ALEX STAPPARD	JULY	1967
OLIVER BERRYMAN	SEPTEMBER	1978
KARI WALKER	NOVEMBER	1971
MATTHEW DAVISON	AUGUST	1962
MICHAEL ANDERSON	JUNE	1969
JOSEPHINE BORG	AUGUST	1969

Continued at end

3.2 All directors must be 16 or older. Please confirm this is this case:

All directors are aged 16 or over ⊠

3.3 Societies are within the scope of the Company Directors
Disqualification Act 1986 (CDDA). Please confirm that no director is
disqualified under that Act:

No director is disqualified

3.1 Please provide the names of the people who were directors of the society during the financial year this return covers. Some societies use the term 'committee member' or 'trustee' instead of 'director'. For ease of reference, we use 'director' throughout this form.

Continuation

Name of director	Month and	l year of birth
LAURA KAIRO-MILLS	MARCH	1987
HEATHER CRABTREE	JANUARY	1981
ADAM SHEARER	MAY	1963

Continue on to a separate sheet if necessary

Registered as a Limited Company in England and Wales No. 1920623. Registered office as above

3.4 Please state any	close links	which a	any of	the	directors	has	with	any
society, company or	_							
senior positions held by	y directors o	f the soc	ciety in	othe	er organisa	itions		

NONE			
			7

3.5 Please provide the name of the person who was secretary at the end of the financial year this return covers. Societies must have a secretary.

Name of secretary	Month and year of birth				
PETER TELEHA	AUGUST	1959			

Section 4 - Financial information

4.1 Please confirm that:

accounts are being submitted with this form	\boxtimes
the accounts comply with relevant statutory and accounting requirements	\boxtimes
the accounts are signed by two members and the secretary (3 signatures in total)	\boxtimes

4.2 Based on the accounts, please provide the information requested below for the financial year covered by this return.

Number of members	179
Turnover	54341735
Assets	13264471
Number of employees (if any)	273
Share capital	179
Highest rate of interest paid on shares (if any)	NONE

4.3 What Standard Industrial Classif society's main business? Where more code that you feel best describes the social list of codes here: http://resource.	than one code applies, please select the liety's main business activity. You will find a
46390	
Section 5 – Audit	
have disapplied this requirement. For f	ditor to audited unless they are small or further guidance see chapter 7 of our publication/finalised-guidance/fg15-
5.1 Please select the audit option t	the society has complied with:
Full professional audit	
Auditor's report on the accounts	
Lay audit	
No audit	
5.2 Please confirm the audit option the society's own rules and the Ac	n used by the society is compliant with t
We have complied with the audit requ	irements 🛛
5.3 Please confirm any audit report with this Annual Return	rt (where required) is being submitted
Yes 🛛	
Not applicable	
The information below impacts the levaccounts. Please provide answers to t	

charity for tax purposes?			
Yes			
No 🖾			
5.5 If the society is registered wit Regulator (OSCR) please provide y			
Not applicable ⊠			
OSCR number:			
5.6 Is the society a housing assoc	iation?		
No 🛭 Go to section 6			
Yes Go to question 5.	7		
5.7 Please confirm which housing provide the registration number to			d with, and
		Registration number	
Homes and Communities Agency			
Scottish Housing Regulator			
The Welsh Ministers			
Department for Communities (Northern Ireland)			

5.4 Is this society accepted by HM Revenue and Customs (HMRC) as a

Section 6 – Subsidiaries

6.1 Is the society	a subsidiary	of another socie	ety?	
Yes				
No 🖾				
6.2 Does the soci sections 100 and 10	-	or more subsidia	aries? (As defined in	
Yes □	Continue to qu	estion 6.3		
No 🗵	Continue to Se	ection 7		
6.3 If the society below (or attach a			ride the names of them	
Registration Number		Name		
			*	
subsidiaries not	dealt with in goodety must ha	roup accounts	eet) the names of (if any) and reasons for ity from us to exclude a	
Registration Number	ľ	Name	Reason for exclusion	

Section 7– Condition for registration

All societies are registered meeting one of two conditions for registration. These are that the society is either:

- a bona fide co-operative society ('co-operative society'); or
- are conducting business for the benefit of the community ('community benefit society').

A society must answer the questions set out in either Section 7A or Section 7B of this form, depending on which condition of registration it meets.

If you are not sure which condition for registration applies to the society please see chapters 4 and 5 of our guidance:

https://www.fca.org.uk/publication/finalised-quidance/fg15-12.pdf

Section 7A - Co-operative societies

Co-operative societies must answer the following questions in relation to the financial year covered by this return.

7A.1 What is the business of the society? For example, did you provide housing, manufacture goods, develop IT systems etc.

Wholesale organic food and non-food distributo	rs.

7A.2 Please describe the members' common economic, social and cultural needs and aspirations. In answering this question, please make sure it is clear what needs and aspirations members had in common.

To provide a high quality service to customers, and a rewarding working environment for all workers, within a sustainable, ethical, cooperative business structure. To strive to promote a healthier lifestyle by supplying ethical eco-friendly, vegetarian products.

7A.3 How did the society's business meet those needs and aspirations? You have described the society's business answer to question 7A.1, and in question 7A.2 you have described the common needs and aspirations of members. Please now describe how during the year that business met those common needs and aspirations.

By supplying ethical, eco-friendly and vegetarian products to our customers, working in a sustainable, cooperative environment. Workers enjoy equal pay and an equal share of any profits that are distributed.

7A.4 How did members democratically control the society? For example, did the members elect a board at an annual general meeting; did all members collectively run the society.

THROUGH QUARTERLY AND ANNUAL GENERAL MEETINGS,
AND ELECTING THE MEMBERS OF THE BOARD.

7A.5 What did the society do with any surplus or profit? For instance, did you pay a dividend to members (and if so, on what basis); did money get reinvested in the business; put into reserves; used for some other purpose?

REINVESTED	IN THE BUS	INESS		

Section 7B - Community benefit societies

Community benefit societies must answer the following questions in relation to the financial year covered by this return.

7B.1 What is the business of the society? For exa social housing, run an amateur sports club etc.	mple, did you provide
+	
7B.2 Please describe the benefits to the commundelivered? Here we are looking to see what the benefixere. Community can be said to be the community at you relieve poverty or homelessness through the proving	îts to the community large. For example, did
7B.3 Please describe how the society's business benefits? The business of the society must be conductoring to the society's business to question 7B.1) provided benefit to the community.	ted for the benefit of th

7B.4 Did the society work with a specific community, and if so, please describe it here? For instance, were the society's activities confined to a specific location; or to a specific group of people? Please note that in serving the needs of any defined community, the society should not inhibit the benefit to the community at large.

7B.5 What did the society do with any surplus or profit? For instance, or you donate the money; did money get reinvested in the business; put into reserves; used for some other purpose?	lic
7B.6 Please state any significant commercial arrangements that the society has, or had, with any other organisation that could create, or perceived as creating, a conflict of interest. Please tell us how you ensur that any such conflict of interest did not prevent the society from acting for the benefit of the community.	e

Section 8- Declaration

The secretary of the society must complete this section.

Name	PETER TELEHA
My signature below co	onfirms that the information in this form is accurate whedge
Signature	* dole
Position	SECRETARY
Date	16/5/19

Section 9 - Submitting this form

Please submit a signed, scanned version of this form along with your accounts and any auditor's report by email to: mutualsannrtns@fca.org.uk.

Or you can post the form to:

Mutual Societies Financial Conduct Authority 12 Endeavour Square London E20 1JN

This form is available on the Mutuals Society Portal: https://societyportal.fca.org.uk

Registered as a Limited Company in England and Wales No. 1920623. Registered office as above-

THE BOARD'S REPORT AND FINANCIAL STATEMENTS FOR THE 53 WEEKS ENDED 29 SEPTEMBER 2018

PM+M Solutions for Business LLP
Chartered Accountants
Greenbank Technology Park
Challenge Way
Blackburn
Lancashire
BB1 5QB

COLLECTIVE INFORMATION

The Board

E Hutton

A Cole

D Bedford A Turton J Hayhurst

R Smith A Stappard

O Berryman

K Walker

Secretary

P Teleha

Registered number

IP21975R

Registered office

Unit G15

Lowfields Business Park

Lacy Way

Elland

West Yorkshire

HX5 9DB

Auditor

PM+M Solutions for Business LLP

Greenbank Technology Park

Challenge Way Blackburn

Lancashire

BB1 5QB

Bankers

National Westminster Bank PLC

PO Box 154

8 Park Row

Leeds

West Yorkshire

LS1 1QS

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STRATEGIC REPORT

FOR THE 53 WEEKS ENDED 29 SEPTEMBER 2018

Introduction

The board present their strategic report for the year ended 29 September 2019.

The principal activity of the collective is that of a wholefood wholesaler. Suma is the trading name of Triangle Wholefoods Collective Limited 'The collective'.

Subsequent to the financial year end the cooperative agreed structural management changes, the elected management committee consisting of 6 members was replaced with a board of 9 members.

Fair review of the business

A record turnover for the collective which represented a 7.8% increase on the previous year.

A year on year improvement in the cost of sales led to an increase in the gross profit in both actual and percentage terms. This represented a positive reversal of the previous year's trend.

Distribution and administrative costs were up 10% which represents long term significant investment in the Suma brand and a commitment to improving the Health & Safety and working conditions for all workers.

In response to the ongoing market uncertainties Suma has made strategic decisions to increase its current assets in the form of inventory.

Cashflow has shown an improved position year on year.

Principal risks and uncertainties

In common with the rest of the UK economy Brexit uncertainties continue to dominate the strategic planning. The decline in gross margin has been reversed from last year and efforts continue to mitigate the pressure on key margins and control internal costs. Long term strategic planning continues to be a focal point.

Key performance indicators

Revenue increased by 7.8%

Gross Profit increased by 8%

Distribution and Administrative costs increased by 10%

Operating profit decreased by 34%

Total equity increased by 6%

Other performance indicators

The membership increased from 162 to 179 members.

A dela

By order of the board

P Teleha
Secretary
16 May 2019

D Bedford Member

16 May 2019

A Cole Member 16 May 2019

THE BOARD'S REPORT FOR THE 53 WEEKS ENDED 29 SEPTEMBER 2018

The Board present their report and the financial statements for the 53 weeks ended 29 September 2018.

The Management Committee and The Board

Subsequent to the financial year end the cooperative agreed structural management changes, the elected Management Committee consisting of 6 members was replaced with a Board of 9 members.

E Hutton, A Cole and D Bedford previously served on the MC and now serve on the Board.

The Management Committee who held office during the 53 weeks and up to the subsequent structural management changes were as follows:

M Davison (Resigned 30 January 2018) E Hutton (Resigned 28 January 2019) M Anderson (Resigned 28 January 2019) J Borg (Resigned 30 January 2018) L Kairo - Mills (Resigned 11 December 2017) H Crabtree (Resigned 14 December 2018) A Cole (Appointed 11 December 2017 and resigned 28 January 2019) A Shearer (Appointed 29 January 2018 and resigned 28 January 2019) D Bedford (Appointed 29 January 2018 and resigned 28 January 2019)

The Board who held office subsequent to the structural management changes were as follows:

E Hutton (Appointed 28 January 2019) A Cole (Appointed 28 January 2019) D Bedford (Appointed 28 January 2019) A Turton (Appointed 28 January 2019) J Hayhurst (Appointed 28 January 2019) R Smith (Appointed 28 January 2019) A Stappard (Appointed 28 January 2019) O Berryman (Appointed 28 January 2019) K Walker (Appointed 28 January 2019)

Results and dividends

The results for the 53 weeks are set out on page 6.

No ordinary dividends were paid. The Board do not recommend payment of a final dividend.

Employee involvement

Suma operates an internal open data policy, where all information is available to all employees (except when in relation to personal confidentiality). Further to this, employees are given presentation of pertinent business and financial information quarterly at a general meeting. They are given relevant information to examine beforehand, to enable them to ask questions if wanted. Members of the cooperative also vote on major business decisions, policy changes and business plans at general meetings and non-member employees can also contribute to the discussions that take place during general meetings. All Suma members are equal shareholders in the cooperative and Suma also has a bonus scheme in place to distribute profits (in certain circumstances) to eligible workers.

Post reporting date events

There have been no significant events affecting the Collective since the year end.

THE BOARD'S REPORT

FOR THE 53 WEEKS ENDED 29 SEPTEMBER 2018

Auditor

The auditors, PM+M Solutions for Business LLP, will be proposed for reappointment in accordance with section 485 of the Cooperative and Community Benefit Society Act 2014.

The Board's responsibilities statement

The Board are responsible for preparing the Strategic Report, the Board Report and the financial statements in accordance with applicable law and regulations.

The Cooperative and Community Benefit Society Act 2014 requires the Board to prepare financial statements for each financial year. Under that act the Board elected to prepare the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under that act the Board must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Collective and of the profit or loss of the Collective for that period. In preparing these financial statements, the Board are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- * state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Collective will continue in business.

The Board are responsible for keeping adequate accounting records that are sufficient to show and explain the Collective's transactions and disclose with reasonable accuracy at any time the financial position of the Collective and enable them to ensure that the financial statements comply with the Cooperative and Community Benefit Society Act 2014. They are also responsible for safeguarding the assets of the Collective and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure to auditor

So far as each person who was a member of the Board at the date of approving this report is aware, there is no relevant audit information of which the Collective's auditor is unaware. Additionally, the Board individually have taken all the necessary steps that they ought to have taken as a member of the Board in order to make themselves aware of all relevant audit information and to establish that the Collectives's auditor is aware of that information.

By order of the board

P Teleha
Secretary
16 May 2019

Member 16 May 2019 A Cole
Member
16 May 2019

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INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF TRIANGLE WHOLEFOODS COLLECTIVE LIMITED

Opinion

We have audited the financial statements of Triangle Wholefoods Collective Limited for the 53 weeks ended 29 September 2018 which comprise the statement of comprehensive income, the balance sheet, the statement of changes in equity, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Collective's affairs as at 29 September 2018 and of its income and expenditure for the 53 weeks then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Co-operative and Community Benefit Societies Act 2014.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Collective in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- The Board's use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- The Board have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Collective's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The Board are responsible for the other information. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial 53 weeks for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF TRIANGLE WHOLEFOODS COLLECTIVE LIMITED

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Cooperative and Community Benefit Societies Act 2014 requires us to report to you if, in our opinion:

- a satisfactory system of control over transactions has not been maintained; or
- · the society has not kept proper accounting records; or
- the financial statements are not in agreement with the books of account; or
- · we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in The Board's responsibilities statement, the Board are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as The Board determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, The Board are responsible for assessing the collective's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board either intend to liquidate the Collective or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the Collective, in accordance with Section 87 of the Co-operative and Community Benefit Societies Act 2014. Our audit work has been undertaken so that we might state to the Collective those matters we are required to state to it in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Collective, for our audit work, for this report, or for the opinions we have formed.

Busen Lit

PM+M Solutions for Business LLP

Chartered Accountants
Statutory Auditor

Greenbank Technology Park Challenge Way Blackburn Lancashire BB1 50B

STATEMENT OF COMPREHENSIVE INCOME FOR THE 53 WEEKS ENDED 29 SEPTEMBER 2018

		2018	2017
	Notes	3	£
Turnover	3	54,341,735	50,410,780
Cost of sales		(39,649,137)	(36,816,931)
Gross profit		14,692,598	13,593,849
Distribution costs		(1,831,570)	(1,668,884)
Administrative expenses		(12,488,505)	(11,360,331)
Operating profit	4	372,523	564,634
Interest receivable and similar income	7	2,571	4,637
Interest payable and similar expenses	8	(42,935)	(45,898)
Profit before taxation		332,159	523,373
Tax on profit	9	(90,296)	(104,423)
Profit for the 53 weeks (2017 - Profit for the	ne		
52 weeks)		241,863	418,950

The statement of comprehensive income has been prepared on the basis that all operations are continuing operations.

BALANCE SHEET AS AT 29 SEPTEMBER 2018

Notes	20 £	£	20°	£
		583,858		639,848
11		1,146,307		1,238,552
12		35,212		35,296
		1,765,377		1,913,696
			8	
15	5,754,157			
	201,238		121,322	
	11,499,094		10,918,335	
16	(8,335,002)		(8,013,782)	
		3,164,092		2,904,553
		4,929,469		4,818,250
17		(441,589)		(604,782)
20		(334,153)		(301,621
		4,153,727		3,911,846
23		179		162
		4,153,548		3,911,684
		4,153,727		3,911,846
	14 15 16	14 5,543,699 15 5,754,157 201,238 11,499,094 16 (8,335,002)	1,765,377 14	1,765,377 14 5,543,699 4,873,636 15 5,754,157 5,923,377 201,238 10,918,335 16 (8,335,002) (8,013,782) 3,164,092 4,929,469 17 (441,589) 20 (334,153) 4,153,727 23 179 4,153,548

The financial statements were approved by the Board and authorised for issue on 16 May 2019 and are signed on its behalf by:

A Cole Member D Bedford Member

Collective Registration No. IP21975R

STATEMENT OF CHANGES IN EQUITY FOR THE 53 WEEKS ENDED 29 SEPTEMBER 2018

	Notes	Share capital £	Profit and loss reserves	Total £
Balance at 26 September 2016		162	3,492,734	3,492,896
Period ended 24 September 2017: Profit and total comprehensive income for the 52 weeks Balance at 24 September 2017		162	418,950	418,950
Period ended 29 September 2018: Profit and total comprehensive income for the 53 weeks Issue of share capital Balance at 29 September 2018	23	17	241,863 - 4,153,548	241,863 17 4,153,727

STATEMENT OF CASH FLOWS FOR THE 53 WEEKS ENDED 29 SEPTEMBER 2018

		201	8	2017	
	Notes	£	3	£	£
Cash flows from operating activities					
Cash generated from operations	26		489,921		59,580
Interest paid			(42,935)		(45,898)
Income taxes paid			(83,578)		(89,276)
Net cash inflow/(outflow) from operating					(75.50.4)
activities			363,408		(75,594)
nvesting activities					
Proceeds on disposal of intangibles				21,109	
Purchase of tangible fixed assets		(141,529)		(95,953)	
Proceeds on disposal of tangible fixed asse		4,220		33,618	
Proceeds on disposal of fixed asset investm	ents	84		(66)	
nterest received		2,571		4,638	
Net cash used in investing activities			(134,654)	, <u> </u>	(36,654)
Financing activities					
Proceeds from issue of shares		17		*	
Repayment of borrowings		(2,346)		(3,164)	
Payment of finance lease obligations		(206,164)		(355,474)	
Net cash used in financing activities		-	(208,493)	-	(358,638)
Net increase/(decrease) in cash and cash	1). 		
equivalents			20,261		(470,886)
Cash and cash equivalents at beginning of	53				
veeks			(193,510)		277,376
Cash and cash equivalents at end of 53 v	veeks		(173,249)		(193,510)
Judit dila dudi. Oquitalonio at ond or oo					
Relating to:					
Cash at bank and in hand			201,238		121,322
Bank overdrafts included in creditors					
payable within one year			(374,487)		(314,832

NOTES TO THE FINANCIAL STATEMENTS FOR THE 53 WEEKS ENDED 29 SEPTEMBER 2018

1 Accounting policies

Collective information

The Collective is an industrial and provident society, limited by shares, registered with the Financial Conduct Authority in England under number IP21975R. The registered office is noted on page 1 of these financial statements.

The principal activity is that of a wholefood wholesaler.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Cooperative and Community Benefit Society Act 2014.

The financial statements are prepared in sterling. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1,2 Going concern

At the time of approving the members a reasonable expectation that the Collective has adequate resources to continue in operational existence for the foreseeable future. Thus The Board continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

1.4 Research and development expenditure

In the research phase of an internal project it is not possible to demonstrate that the project will generate future economic benefits and hence all expenditure on research shall be recognised as an expense when it is incurred. Intangible assets are recognised from the development phase of a project if and only if certain specific criteria are met in order to demonstrate the asset will generate probable future economic benefits and that its cost can be reliably measured. The capitalised development costs are subsequently amortised on a straight line basis over their useful economic lives, which range from 3 to 6 years.

If it is not possible to distinguish between the research phase and the development phase of an internal project, the expenditure is treated as if it were all incurred in the research phase only.

1.5 Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE 53 WEEKS ENDED 29 SEPTEMBER 2018

1 Accounting policies

(Continued)

All intangible assets are considered to have finite useful life. If a reliable estimate of the useful life cannot be made, the useful life shall not exceed ten years.

At the year end the intangible asset has not been brought into use therefore no amortisation has been applied.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Short term leashold property

over the period of the lease

Plant & machinery

3-15 years 5 years

Cars Trucks

6 years to 9% residual value

Office equipment

3-5 years

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

1.7 Fixed asset investments

Investments in unlisted company shares, whose market value can be reliably determined, are remeasured to market value at each balance sheet date. Gains and losses on measurement are recognised in the Statement of Comprehensive Income for the period. Where market value cannot be reliably determined, such investments are stated at historic cost less impairment.

1.8 Impairment of fixed assets

At each reporting period end date, the Collective reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Collective estimates the recoverable amount of the cash-generating unit to which the asset belongs.

1.9 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

1.10 Cash at bank and in hand

Cash at bank and in hand are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE 53 WEEKS ENDED 29 SEPTEMBER 2018

1 Accounting policies

(Continued)

1.11 Financial instruments

The Collective has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the collective's balance sheet when the Collective becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE 53 WEEKS ENDED 29 SEPTEMBER 2018

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors, bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities.

Derecognition of financial liabilities

Financial liabilities are derecognised when the Collective's contractual obligations expire or are discharged or cancelled.

1.12 Equity instruments

Equity instruments issued by the Collective are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

1.13 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The Collective's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the Collective has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE 53 WEEKS ENDED 29 SEPTEMBER 2018

1 Accounting policies

(Continued)

1.14 Provisions

Provisions are recognised when the Collective has a legal or constructive present obligation as a result of a past event, it is probable that the collective will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value, the unwinding of the discount is recognised as a finance cost in profit or loss in the period in which it arises.

1.15 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received

1.16 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.17 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the balance sheet as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to profit or loss so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leases asset are consumed.

1.18 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation are included in the profit and loss account for the period.

2 Judgements and key sources of estimation uncertainty

In the application of the Collective's accounting policies, The Board is required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods. The main areas of judgement are in relation to stock, provisions for liabilities and debtor provisions, and useful economic lives of the Collective's fixed assets.

3 Turnover and other revenue

0		2018	
0		2010	2017
C		£	£
l e	Other significant revenue nterest income	2,571	4,638
II.	iterest income	2,571	4,030
		2018	2017
		£	£
T	urnover analysed by geographical market		
U	Inited Kingdom	49,960,876	46,091,091
	Rest of Europe	3,344,958	3,324,555
R	Rest of world	1,046,988	995,134
		54,352,822	50,410,780
	Analysis per statutory database	54,352,822	50,410,780
S	Statutory database analysis does not agree to the trial balance by:	11,087	*
4 0	perating profit		
		2018	2017
0	Operating profit for the period is stated after charging/(crediting):	£	£
Е	exchange losses	11,758	51,677
F	ees payable to the Collective's auditor for the audit of the Collective's		
fir	nancial statements	17,500	17,000
	Depreciation of owned tangible fixed assets	280,583	482,527
	Depreciation of tangible fixed assets held under finance leases	215,061	174,244
	Profit on disposal of tangible fixed assets	(3,938)	, ,
	cost of stocks recognised as an expense	39,043,849	36,816,931
0	Operating lease charges	457,356	456,363
5 S	Staff cost		
	The average monthly number of persons (including The Board) employed by weeks was:	the Collective	during the 53
		2018	2017
		Number	Number
Е	Employees	273	256

5	Staff cost		(Continued)
	Their aggregate remuneration comprised		
		2018	2017
		£	£
	Wages and salaries	8,677,228	7,662,781
	Social security costs	886,194	853,049
	Pension costs	686,858	649,438
		10,250,280	9,165,268
			·
6	Management Committees' remuneration		
		2018 £	2017 £
		~	-
	Remuneration for qualifying services	211,411	215,804
	Collective pension contributions to defined contribution schemes	11,646	20,105
		223,057	235,909
	The number of Management Committee members for whom retirement be defined contribution schemes amounted to 6 (2017 - 6). Remuneration disclosed above include the following amounts paid to the Committee member:		
		2018	2017
		£	£
	Remuneration for qualifying services		36,964
	Company pension contributions to defined contribution schemes	2	3,415
7	Interest receivable and similar income		
		2018	2017
		3	£
	Interest income Interest on bank deposits	14	241
	Other interest income	2,557	4,396
	Total income	2,571	4,637

8	Interest payable and similar expenses		
		2018	2017
		£	£
	Interest on financial liabilities measured at amortised cost:		
	Interest on bank overdrafts and loans	3,225	4,550
	Interest on finance leases and hire purchase contracts	17,754	12,982
	Dividends on redeemable preference shares not classified as equity	20	55
	Other interest on financial liabilities	21,936	28,311
		42,935	45,898
		====	====
9	Taxation		
		2018	2017
		£	£
	Current tax		
	UK corporation tax on profits for the current period	96,874	83,578
	Defensed to:		-
	Deferred tax	(0.570)	00.045
	Origination and reversal of timing differences	(6,578)	20,845
	Total tax charge	90,296	104,423

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE 53 WEEKS ENDED 29 SEPTEMBER 2018

9 Taxation

The actual charge for the 53 weeks can be reconciled to the expected charge for the 53 weeks based on the profit or loss and the standard rate of tax as follows:

	2018	2017
	£	£
Profit before taxation	332,159	523,373
Expected tax charge based on the standard rate of corporation tax in the UK	00.440	100.050
of 19.00% (2017: 19.50%)	63,110	102,058
Tax effect of expenses that are not deductible in determining taxable profit	25,302	794
Permanent capital allowances in excess of depreciation	1,109	5,436
Adjust closing deferred tax to average rate	775	(3,071)
Taxation charge for the period	90,296	104,423

Tax policy

Our commitment to ensuring we pay all the taxes we owe.

We are committed to paying all the taxes that we owe in accordance with the spirit of all tax laws that apply to our operations. We believe that paying our taxes in this way is the clearest indication we can give of being responsible participants in society.

We fulfil our commitment by seeking to pay the right amount of tax (but no more), at the right rate, in the right place and at the right time. We aim to do this by ensuring that we report our tax affairs in ways that reflect the economic reality of the transactions we actually undertake in the course of our trade.

We will never seek to use those options made available by tax law or the allowances and reliefs that it provides in ways that are contrary to the spirit of the law. Nor will we undertake specific transactions with the sole or main aim of securing tax advantages that would otherwise not be available to us, based on the reality of the trade that we undertake.

As a result the Collective will never undertake transactions that would require notification to HM Revenue & Customs under the Disclosure of Tax Avoidance Schemes Regulations or participate in any arrangement to which it might be reasonably anticipated that the UK's General Anti-Abuse Rule might apply.

We believe tax havens undermine the UK's tax system. As a result whilst we will trade with customers and suppliers genuinely located in places considered to be tax havens we will not make use of those places to secure a tax advantage, and nor will we take advantage of the secrecy that many such jurisdictions provide for transactions recorded within them.

Our accounts will be prepared in compliance with this policy and will seek to provide all information that users, including HM Revenue & Customs, might need to properly appraise our tax position.

The Treasurer and the Finance Officer shall be responsible for overseeing the application of this policy.

The Financial sub-committee will review the policy on behalf of the board, to ensure it is complied with

10	Intangible fixed assets					
						Computer software and
						devieopment costs
						£
	Cost					
	At 25 September 2017					639,848
	Disposals					(55,990)
	At 29 September 2018					583,858
	Amortisation and impairment					
	At 25 September 2017 and 29 September	er 2018				**
	Carrying amount					
	At 29 September 2018					583,858
	At 24 September 2017					639,848
11	Tangible fixed assets					
		Short term leashold property	Plant and equipment	Office Equipment	Motor vehicles	Total
		£	£	£	£	£
	Cost					
	At 25 September 2017	323,716	1,549,163	690,265	1,728,601	4,291,745
	Additions	-	115,358	118,945	169,380	403,683
	Disposals	-	(55,475)	(3,325)	(46,800)	(105,600)
	At 29 September 2018	323,716	1,609,046	805,885	1,851,181	4,589,828
	Depreciation and impairment					
	At 25 September 2017	224,718	1,224,799	573,924	1,029,752	3,053,193
	Depreciation charged in the 53 weeks	27,479	143,887	102,271	222,007	495,644
	Eliminated in respect of disposals	= 1,110	(55,193)	(3,325)	(46,800)	(105,318)
	At 29 September 2018	252,197	1,313,493	672,870	1,204,959	3,443,519
	Carrying amount					
	At 29 September 2018	71,519	295,553	133,015	646,222	1,146,307
	At 24 September 2017	98,998	324,364	116,341	698,849	1,238,552

11	Tangible fixed assets		(Continued)
	The net carrying value of tangible fixed assets includes the following in resplinance leases or hire purchase contracts.	pect of asset	s held under
		2018 £	2017 £
	Motor vehicles Other Fixed Assets	632,116 666,724	614,781 761,070
		1,298,840	1,375,851
	Depreciation charge for the 53 weeks in respect of leased assets	215,061	174,244
12	Fixed asset investments	2018 £	2017 £
	Unlisted investments	35,212	35,296
	Movements in fixed asset investments		Investments other than loans
	Cost or valuation At 25 September 2017 Valuation changes		35,296 (84)
	At 29 September 2018		35,212
	Carrying amount At 29 September 2018		35,212
	At 24 September 2017		35,296
13	Financial instruments	2018 £	2017 £
	Carrying amount of financial assets Debt instruments measured at amortised cost Equity instruments measured at cost less impairment	5,415,372 35,212	5,572,390 35,296
	Carrying amount of financial liabilities Measured at amortised cost	8,453,917	7,331,050

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE 53 WEEKS ENDED 29 SEPTEMBER 2018

14	Stocks			
			2018	2017
			£	£
	Finished goods and goods for resale		5,543,699	4,873,636
15	Debtors			
			2018	2017
	Amounts falling due within one year:		£	£
	Trade debtors		5,415,372	5,587,804
	Other debtors		28,025	19,882
	Prepayments and accrued income		291,051	302,560
			5,734,448	5,910,246
	Deferred tax asset (note 21)		19,709	13,131
			5,754,157	5,923,377
16	Creditors: amounts falling due within one year		0040	224
		Notes	2018 £	2017 £
		Notes	E.	Z.
	Bank loans and overdrafts	18	374,487	314,832
	Obligations under finance leases	19	374,722	417,693
	Other borrowings	18	34,304	31,959
	Trade creditors		6,470,080	6,388,482
	Corporation tax		96,874	83,578
	Other taxation and social security		225,800	154,938
	Other creditors		34,252	26,523
	Accruals and deferred income		724,483	595,777
			8,335,002	8,013,782

The bank overdraft is secured by a fixed and floating charge over the current and future assets of the Collective.

Trade creditors include an amount of £5,895,089 (2017 - £4,374,215) in respect of goods for which ownership will not pass until payment is made.

Obligations under finance leases and hire purchase contracts are secured on the assets to which they relate.

17	Creditors: amounts falling due after more than one year			
		Notes	2018 £	2017 £
	Obligations under finance leases	19	441,589	604,782
	Obligations under finance leases and hire purchase contractive relate.	cts are secured o	n the assets to	which they
18	Loans and overdrafts			
			2018 £	2017 £
	Bank loans		374,487	314,832
	Other loans		34,304	31,959
			408,791	346,791
	Payable within one year		408,791	346,791
19	Finance lease obligations		:	
	Future minimum lease payments due under finance leases:		2018 £	2017 £
	Within one year In two to five years		374,722 441,589	417,693 604,782
			816,311	1,022,475
20	Provisions for liabilities			
			2018 £	2017 £
	Provision for leaving bonus Dilapidation provision		97,853 236,300	89,105 212,516
			334,153	301,621

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE 53 WEEKS ENDED 29 SEPTEMBER 2018

20	Provisions for liabilities			(Continued)
	Movements on provisions:			
		Provision for leaving bonus	Dilapidation provision	Total
		3	£	£
	At 25 September 2017	89,105	212,516	301,621
	Additional provisions in the year	8,748	23,786	32,534
	At 29 September 2018	97,853	236,300	334,153

Provision for leaving bonus

For many years the Collective has operated an informal arrangement whereby members have been awarded a bonus of up to 4 weeks wages upon their leaving. The arrangement is not reflected in any contractual or membership agreement but it is operated consistently on an informal basis such that it constitutes a constructive obligation on the part of the Collective and the members have a valid expectation that they will receive a bonus on leaving. During 2017 the Collective agreed to change this arrangement with only members who have completed 20 years service being entitled to the bonus upon their leaving, this has been communicated to all members. The amount of the provision reflects The Board's estimate of the liability that exists at the period end in respect of the bonus arrangement.

Dilapidation provision

The Board feel it is appropriate to assess the level of dilapidations payable on exiting the leasehold properties and have made a provision for dilapidation costs expected on the properties.

21 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the company and movements thereon:

	Assets	Assets
	2018	2017
Balances:	3	£
Accelerated capital allowances	(2,522)	(9,053)
Accelerated capital allowances Short term timing difference	22,231	22,184
	19,709	13,131

21	Deferred taxation		(Continued)
			2018
	Movements in the 53 weeks:		£
	Liability/(Asset) at 25 September 2017 Credit to profit or loss		(13,131) (6,578)
	Liability/(Asset) at 29 September 2018		(19,709)
22	Retirement benefit schemes	2018	2017
	Defined contribution schemes	£	£
	Charge to profit or loss in respect of defined contribution schemes	686,858	649,438
	The Collective operates a defined contribution pension scheme for all qualifying the scheme are held separately from those of the Collective in an independently a		
23	Share capital		
		2018 £	2017 £
	Ordinary share capital Issued and fully paid	χ.	2
	179 (2017: 162) Ordinary shares of £1 each	179	162
24	Operating lease commitments		
	Lessee At the reporting end date the collective had outstanding commitments for future	minimum lea	ase payments
	under non-cancellable operating leases, which fall due as follows:	2018	2017
		£	£
	Within one year	362,567	362,567
	Between two and five years	334,159	901,676
	In over five years	57,842	107,421
		754,568	1,371,664

25	Capital commitments		
	Amounts contracted for but not provided in the financial statements:		
		2018	2017
		£	£
	Acquisition of tangible fixed assets	-	224,519
26	Cash generated from operations		
		2018	2017
		£	£
	Profit for the 53 weeks after tax	241,863	418,950
	Adjustments for:		
	Taxation charged	90,296	104,423
	Finance costs	42,915	45,843
	Investment income	(2,551)	(4,583)
	Gain on disposal of tangible fixed assets	(3,938)	(20,424)
	Depreciation and impairment of tangible fixed assets	495,644	656,771
	Increase/(decrease) in provisions	32,533	(288,924)
	Movements in working capital:		
	(Increase) in stocks	(670,063)	(27,378)
	Decrease/(increase) in debtors	169,220	(468,882)
	Increase/(decrease) in creditors	94,002	(356,216)
	Cash generated from operations	489,921	59,580