

## Annual Return (AR30) form

Society Name: ANCHO Limited

Society Num: 2559 RS

An Annual Return must be completed by all societies registered under the Co-operative and Community Benefit Societies Act 2014 ('the Act') (including any societies previously registered under the Industrial and Provident Societies Act 1965). The Annual Return must include:

- this form;
- a set of the society's accounts; and
- where required, an audit report or report on the accounts.

A society must submit the Annual Return within 7 months of the end of the society's financial year. Failure to submit on time is a prosecutable offence.

Please note that this form, including any details provided on the form, will be made available to the public through the Mutuels Public Register.

For guidance on our registration function for societies, which includes guidance on the requirement to submit an Annual Return, please see [here](#)

### 2.1 What date did the financial year covered by these accounts end?

31/03/2020

### 3.1 Please provide the names of the people who were directors of the society during the financial year this return covers.

Some societies use the term 'committee member' or 'trustee' instead of 'director'. For ease of reference, we use 'director' throughout this form.

Name of Director	Month of Birth	Year of Birth
Sonya Campbell-Perry	Jan	1975
Jackie Browne	Aug	1970
John Rodgers	Dec	1945
Etta Mounce	Feb	1953
Lesley Shepherd	Nov	1970
Ruth Burley	May	1990

Zoe Brawn	Apr	1991
Michael Allan	Apr	1957
Sian Hughes	Feb	1994
Jane Valentine	Jun	1974
Mary Black	Dec	1955
Bill Finlay	Oct	1958
Steven Travers	Aug	1979
Kelly Arrol	Jul	1990
Leanne Stirling	Jun	1979
Colin Love	Oct	1971
Nigel Fortnum	Feb	1962
Michael Donnelly	Aug	1960

**3.2 All directors must be 16 or older. Please confirm this is this case:**

☒ All directors are aged 16 or over

**3.3 Societies are within the scope of the Company Director Disqualification Act 1986 (CDDA). Please confirm that no director is disqualified under that Act:**

☒ No director is disqualified

**3.4 Please state any close links which any of the directors has with any society, company or authority.**

'Close links' includes any directorships or senior positions held by directors of the society in other organisations.

Michael Allan - Board member of Cairn Housing Association  
 Kelly Arrol - Director of Go-Centric  
 Nigel Fortnum - Director of Aspen People

**3.5 Please provide the name of the person who was secretary at the end of the financial year this return covers.**

Societies must have a secretary

Name of Secretary	Month of Birth	Year of Birth
Jason MacGilp	Sep	1964

4.1 Please confirm that:

- ☒ accounts are being submitted with this form
- ☒ the accounts comply with relevant statutory and accounting requirements
- ☒ the accounts are signed by two members and the secretary (3 signatures in total)

4.2 Based on the accounts, please provide the information requested below for the financial year covered by this return.

Number of members	60
Turnover	3,188,191
Assets	22,803,852
Number of Employees	17
Share Capital	60
Highest rate of interest paid on shares	0

4.3 What Standard Industrial Classification code best describes the society’s main business?

Where more than one code applies, please select the code that you feel best describes the society’s main business activity. You will find a full list of codes [here](#)

SIC Code	Renting and operating of Housing Association real estate (68201)	*
----------	--	---

Societies are required to appoint an auditor to audited unless they are small or have disapplied this requirement. For further guidance see chapter 7 of our guidance:

<https://www.fca.org.uk/publication/finalised-guidance/fg15-12.pdf>

**5.1 Please select the audit option the society has complied with:**

- ☒ Full Professional Audit
- ☐ Auditor's report on the accounts
- ☐ Lay Audit
- ☐ No audit

**5.2 Please confirm the audit option used by the society is compliant with the society's own rules and the Act**

- ☒ We have complied with the audit requirements

**5.3 Please confirm any audit report (where required) is being submitted with this Annual Return**

- ☒ Yes
- ☐ Not applicable

**5.4 Is this society accepted by HM Revenue and Customs (HMRC) as a charity for tax purposes?**

- ☒ Yes
- ☐ No

**5.5 If the society is registered with the Office of the Scottish Charity Regulator (OSCR) please provide your OSCR registration number.**

- ☒ Registered
- ☐ Not applicable

OSCR Number

SC036082

**5.6 Is the society a housing association?**

- ☐ No
- ☒ Yes

**5.7 Please confirm which housing regulator you are registered with, and provide the registration number they have given you:**

- ☐ Homes and Communities Agency
- ☒ Scottish Housing Regulator
- ☐ The Welsh Ministers

Scottish Housing Registration  
Number

306

**6.1 Is the society a subsidiary of another society?**

- ☒ Yes
- ☐ No

**6.2 Does the society have one or more subsidiaries?**

(As defined in sections 100 and 101 of the Act)

- ☐ Yes
- ☒ No

All societies are registered meeting one of two conditions for registration. These are that the society is either:

- a bona fide co-operative society ('co-operative society'); or
- are conducting business for the benefit of the community ('community benefit society').

You must answer the questions set out in in the next section of this form, depending on which condition for registration you meet.

If you are not sure which condition for registration applies to the society please see chapters 4 and 5 of our guidance [here](#).

**7.1 Condition for Registration**

- ☐ Co-operative society
- ☒ Community Benefits society

Community benefit societies must answer the following questions in relation to the financial year covered by this return.

### **7B.1 What is the business of the society?**

For example, did you provide social housing, run an amateur sports club etc.

Provided social housing

### **7B.2 Please describe the benefits to the community the society delivered?**

Here we are looking to see what the benefits to the community were. Community can be said to be the community at large. For example, did you relieve poverty or homelessness through the provision of social housing.

We relieved poverty and homelessness through the provision of social housing

### **7B.3 Please describe how the society's business delivered these benefits?**

The business of the society must be conducted for the benefit of the community. Please describe how the society's business (as described in answer to question 7B.1) provided benefit to the community.

By providing affordable social rented housing and related services to our customers

### **7B.4 Did the society work with a specific community, and if so, please describe it here?**

For instance, were the society's activities confined to a specific location; or to a specific group of people? Please note that in serving the needs of any defined community, the society should not inhibit the benefit to the community at large.

Our activities benefit communities in North Ayrshire

### **7B.5 What did the society do with any surplus or profit?**

For instance, did you pay a dividend to members (and if so, on what basis); did money get reinvested in the business; put into reserves; used for some other purpose?

We are a non-profit organisation, no shareholders were paid any dividends. Surpluses as detailed in the financial accounts are reinvested back into the business.

### **7B.6 Please state any significant commercial arrangements that the society has, or had, with any other organisation that could create, or be perceived as creating, a conflict of interest.**

Please tell us how you ensured that any such conflict of interest did not prevent the society from acting for the benefit of the community.

N/A



**Scott-Moncrieff**  
business advisers and accountants

with **Campbell Dallas**  
a Giff company

**ANCHO LIMITED**

**ANNUAL REPORT AND ACCOUNTS**

**FOR THE YEAR ENDED 31 MARCH 2020**

Financial Conduct Authority 2559 R (S)  
Scottish Housing Regulator Registration No. 306  
Charity Reference SC036082  
Registered property factor PF000346

## **ANCHO LIMITED**

### **THE BOARD OF MANAGEMENT, EXECUTIVE OFFICERS AND ADVISERS FOR THE YEAR ENDED 31 MARCH 2020**

---

#### **The Board of Management**

Mary Black	Chair (appointed 13 June 2019)
Jacqueline Browne	Vice Chair
Ruth Burley	
Etta Mounce	
Michael Allan	
Zoe Brawn	
Bill Finlay	(appointed 17 October 2019)
Steven Travers	(appointed 21 January 2020)
Kelly Arrol	(appointed 21 January 2020)
Leanne Stirling	(appointed 21 January 2020)
Colin Love	(appointed 21 January 2020)
Nigel Fortnum	(appointed 30 January 2020)
Michael Donnelly	(appointed 30 January 2020)
Lesley Shepherd	(resigned 22 January 2020)
Sonya Campbell – Perry	(resigned 17 January 2020)
Sian Hughes	(resigned 24 December 2019)
John Rodgers	(resigned 28 November 2019)
Jane Valentine	(resigned 29 August 2019)

#### **Executive Officer(s)**

Jason MacGilp	Chief Executive and Secretary
---------------	-------------------------------

#### **Registered Office**

Sovereign House  
Academy Road  
Irvine  
KA12 8RL

#### **Solicitors**

Harper MacLeod  
The Ca'd'oro  
Glasgow  
G2 3PE

#### **External Auditor**

Scott-Moncrieff Audit Services  
25 Bothwell Street  
Glasgow  
G2 6NL

#### **Bankers**

Royal Bank of Scotland  
Kirkstane House  
139 St. Vincent Street  
Glasgow  
G2 5JF



## **ANCHO LIMITED**

### **CONTENTS**

---

	<b>Page</b>
<b>Report of the Board of Management (incorporating the Strategic Report)</b>	<b>1 - 6</b>
<b>Independent Auditor's Report to the Board of Management of ANCHO Limited on Internal Financial Controls</b>	<b>7</b>
<b>Independent Auditor's Report to the Members of ANCHO Limited on the Financial Statements</b>	<b>8 - 10</b>
<b>Statement of Comprehensive Income</b>	<b>11</b>
<b>Statement of Changes in Capital and Reserves</b>	<b>12</b>
<b>Statement of Financial Position</b>	<b>13</b>
<b>Statement of Cash Flows</b>	<b>14</b>
<b>Notes to the Financial Statements</b>	<b>15 - 33</b>

## **ANCHO LIMITED**

### **REPORT OF THE BOARD OF MANAGEMENT (INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 31 MARCH 2020**

---

The Board of Management presents its report and the Financial Statements for the year ended 31 March 2020.

#### **Objectives and Strategy**

The Association is a Registered Social Landlord and Scottish Charity. The core objects as set out in our Rules are to provide for the relief of those in need by reason of age, ill-health, disability, financial hardship or other disadvantage through the provision, construction, improvement and management of land and accommodation and the provision of care.

ANCHO exists to provide homes and help create communities where people want to live. Our current key strategic objectives are:

- To provide excellent services which meet the needs and expectations of our tenants and other customers;
- To invest in and maintain ANCHO's properties and services towards achieving excellent standards for current and future customers;
- To ensure that our activities and our relationships with others lead towards excellent neighbourhoods within the communities we serve; and
- To promote the development of our Board and staff towards excellent communication, leadership and direction.

As part of our continued integration and business planning processes we have reviewed and agreed a shared mission, vision and values for the group which will be implemented in 2020/21.

#### **Legal Status**

The Association is registered as a non-profit making Association under the Co-operative and Community Benefit Societies Act 2014 No.2559 R(S). The Association is governed under its Rule Book. The Association is a registered Scottish Charity with the charity number SC036082.

ANCHO became a subsidiary of Cairn Housing Association Limited on 1 November 2018.

#### **Review of Business**

##### ***Activities in year***

The Association's overall aim is to help sustain the regeneration of North Ayrshire through the provision of quality housing and services, which will meet the diverse needs and aspirations of our customers.

From 1 November 2018, ANCHO formed a constitutional partnership with Cairn Housing Association Limited (Cairn) thus securing positive changes for ANCHO's tenants and our business. Cairn is also a registered social landlord and Scottish charity. The partnership, will deliver the following:

- a rent guarantee of increases based on the Consumer Price Index only for the first 5 years and implementation of a group rent policy thereafter;
- £8.7m of investment in homes and environmental works over the first 5 years;
- the ability to meet government energy efficiency standards by the 2020 deadline;
- £100,000 to promote community development activity;
- current tenancy rights are protected;
- a continued ANCHO local identity;
- a local office based in Irvine;
- Local Management Board with delegated local decision-making powers; and
- ANCHO is still a registered housing association and charity and is part of the Cairn Housing Group. A review of governance and constitutional arrangements will take place over the next two years.

## ANCHO LIMITED

### REPORT OF THE BOARD OF MANAGEMENT (INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 31 MARCH 2020

---

During the year, the following investment programme was delivered, which is a key element of the Cairn-ANCHO partnership:

- 119 properties were rewired;
- 67 properties had external wall insulation;
- 64 properties received new kitchens;
- 51 properties received new render;
- 7 properties received roof replacements; and
- 3 properties had new windows and/or external doors fitted.

We continue to act as the property factor for 195 homeowners in the area.

During the year, rent collection levels dipped slightly to 99.4% (as per Annual Return on Charter), due to the impact of welfare reform and universal credit roll out. Our days to re-let empty houses improved to 5.4 days. A strong focus is now on improving performance whilst ensuring great customer service.

Our Wider Role projects received grant awards totalling £168,725 (a decrease of £49,646 from last year). Our most significant involvement was through Better Off North Ayrshire. This project ended in February 2020 and was led by North Ayrshire Council and funded by the European Social Fund (via the Scottish Government) and the Big Lottery Fund. It provided a range of support services for people who live in North Ayrshire. Our Better Off Workers helped lone parents, people out of work or on low incomes to improve their financial circumstances. To continue to meet the needs of our customers, we appointed a part-time Welfare Benefits Adviser following the end of the Better off North Ayrshire project. We also operate our Small Steps Project funded by the Scottish Government's Investing in Communities Fund. This aims to increase confidence and self-esteem by delivering holistic and bespoke assistance to customers such as one-to-one and group counselling sessions to reduce levels of loneliness, depression and isolation.

We also continue to provide a core funded caretaking and handyman service to help improve the environment and assist vulnerable tenants.

Good progress has been made in the Transition and Integration Plan to embed the constitutional partnership with Cairn Housing Association Limited, including Business Services, HR, IT/Systems support, financial systems, governance and other corporate support and joint working

## **ANCHO LIMITED**

### **REPORT OF THE BOARD OF MANAGEMENT (INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 31 MARCH 2020**

---

#### ***Financial Review***

Turnover of £3.2 million (of which £2.9 million relates to the income from the letting of properties at affordable rents) was £3k higher than 2019.

The Association made a surplus in the year of £748,502 (2019 *[restated]*: £742,998). £2,156,338 was spent on component replacements for our affordable housing units which have been capitalised.

#### **Future Plans**

ANCHO's focus will continue to be on delivering the objectives and targets agreed within the Cairn Group Business Plan and ensuring that it achieves value for money and improvement in all areas of operation.

We will also continue to ensure that our wider role activities meets the objectives of our project funders in terms of customers and delivers the maximum benefit for customers accessing these much needed and often life changing services.

#### **Risks and uncertainties**

Strong governance will be essential at both ANCHO and Cairn Group levels to ensure all of the business case assumptions and tenant promises that supported the constitutional partnership are delivered over the next 5 years.

Prudent treasury management to manage cash flow to meet the delivery of the accelerated investment programme whilst preserving financial loan covenants and required financial performance ratios will also require careful monitoring.

Whilst ANCHO has not developed new housing locally, the potential to do this as part of the Cairn Group exists in the future.

We will also continue to manage key external risks such as:

- Inflation, pay and interest rates;
- Welfare reform;
- Fire safety changes; and
- Pension liabilities.

The risks are managed through our corporate risk register and associated controls which are applicable to the whole group.

#### **Key Performance Indicators**

ANCHO continues to closely monitor key performance indicators, including those required under the Annual report on The Scottish Social Housing Charter. We also pay particular attention to key financial indicators on gearing and interest cover to ensure ongoing financial stability and to meet our lending covenants.

#### **Governance**

ANCHO Limited is a 100% subsidiary of Cairn Housing Association Limited.

ANCHO Limited has a Board of Management elected by the shareholding members of the Association at the AGM each year. The Board directs the strategy, sets policies, oversees the overall direction and monitors the business plan of the Association.

## **ANCHO LIMITED**

### **REPORT OF THE BOARD OF MANAGEMENT (INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 31 MARCH 2020**

---

The Board also ensures appropriate levels of assurance and strategic risk management, including external advice where appropriate, and compliance with regulatory standards. The members of the Board of Management are currently unpaid, other than expenses.

We review the Board Succession & Development Plan each year, following annual personal development meetings, to ensure the appropriate level and mix of skills and experience and keeping up to date with regulatory requirements and best practice standards. Resignations and retirements are noted on page 1 of the financial statements. ANCHO is a member of the Scottish Federation of Housing Associations and ensures positive working relationships with our Regulators, (SHR and OSCR), local authorities and other partners.

ANCHO is committed to continuous improvement and the Board sets challenging business targets, which are regularly monitored and reviewed by the Board and Senior Management Team.

Governance arrangements at ANCHO include a Group Audit & Performance Committee, a Group Remuneration Committee and a Group Customer Panel working with the Association to provide an additional level of scrutiny and to support improvement activities.

#### **Statement of the Board of Management's Responsibilities**

Housing Association legislation requires the Board of Management to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Group and Association and of the income and expenditure of the Group and Association for that period. In preparing those financial statements the Board is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group or Association will continue in business.

The Board of Management, advised by the Senior Management Team, is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Group and Association. They are also responsible for safeguarding the assets of the Group and Association and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## **ANCHO LIMITED**

### **REPORT OF THE BOARD OF MANAGEMENT (INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 31 MARCH 2020**

---

#### **Statement of Internal Financial Controls**

The Board of Management is responsible for the Association's system of internal financial control.

Internal financial controls are those procedures established by the senior management team, and reviewed by the Group Audit & Performance Committee, in order to provide reasonable assurance on the safeguarding of assets and the maintenance of proper accounting records and the reliability of financial information used within the Association or for publication. Such a system of controls can provide only reasonable, and not absolute, assurance against material misstatement or loss.

The approach adopted by the Board of Management to provide effective financial control can be summarised as follows:

- (a) An appropriate control environment has been created by careful recruitment and training of staff and provision of comprehensive guidance on the standards and controls to be applied throughout the Association. A comprehensive programme of internal audit covering over time all the Association's main activities is on-going. Reports are made to the Group Audit & Performance Committee with appropriate action taken where necessary.
- (b) Management information systems have been developed to provide accurate and timeous data on all aspects of the business. Management accounts comparing actual results against budget are presented to the Board of Management quarterly.
- (c) Major business risks and their financial implications are assessed by reference to established criteria.
- (d) The financial implications of major business risks are controlled by means of delegated authorities, which reserve significant matters to the Board of Management for decision, segregation of duties in appropriate areas and physical controls over assets and access to records as detailed in the Association's Financial Regulations.
- (e) The Board of Management monitors the operation of the internal financial control system by considering regular reports from management and the external and internal auditors and ensures appropriate corrective action is taken to address any reported weaknesses.

While retaining overall responsibility for internal financial control, the Board of Management has delegated the day to day administration of the Association to the executive officers.

The Board of Management confirms it is satisfied with the effectiveness of the Association's system of internal financial control as it operated during the year under review.

**ANCHO LIMITED**

**REPORT OF THE BOARD OF MANAGEMENT (INCORPORATING THE STRATEGIC REPORT)  
FOR THE YEAR ENDED 31 MARCH 2020**

---

**Disclosure of information to the auditor**

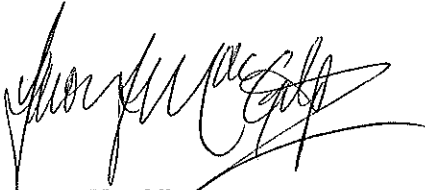
To the knowledge and belief of each of the persons who are members of the Board of Management at the time the report is approved:

- So far as the Board members are aware, there is no relevant information of which the Group's auditor is unaware; and
- He/she has taken all the steps that he/she ought to have taken as a Board member in order to make himself/herself aware of any relevant information, and to establish that the Group's auditor is aware of the information.

**Auditor**

The appointed auditor, Scott-Moncrieff, tendered their resignation during 2019 and were replaced by Scott-Moncrieff Audit Services. Scott-Moncrieff Audit Services have expressed their willingness to continue in office as auditor and will be proposed for reappointment at the Annual General Meeting.

The Report of the Board of Management (incorporating the Strategic Report) has been approved by the Board of Management and signed on its behalf by:



**Jason MacGilp**  
**Secretary**

Dated: 3 September 2020

## **ANCHO LIMITED**

### **REPORT BY THE AUDITOR TO THE BOARD OF MANAGEMENT OF ANCHO LIMITED ON INTERNAL FINANCIAL CONTROLS FOR THE YEAR ENDED 31 MARCH 2020**

---

In addition to our audit of the Financial Statements, we have reviewed your statement on page 5 concerning the Association's compliance with the information required by the Regulatory Standards in respect of internal financial controls contained within the publication "Our Regulatory Framework" and associated Regulatory Advisory Notes which are issued by the Scottish Housing Regulator.

#### **Basis of Opinion**

We carried out our review having regard to the requirements on corporate governance matters within Bulletin 2009/4 issued by the Financial Reporting Council. The Bulletin does not require us to review the effectiveness of the Association's procedures for ensuring compliance with the guidance notes, nor to investigate the appropriateness of the reasons given for non-compliance.

#### **Opinion**

In our opinion the Statement on Internal Financial Controls on page 5 has provided the disclosures required by the relevant Regulatory Standards within the publication "Our Regulatory Framework" and associated Regulatory Advisory Notes issued by the Scottish Housing Regulator in respect of internal financial controls and is consistent with the information which came to our attention as a result of our audit work on the Financial Statements.

Through our enquiry of certain members of the Board of Management and Officers of the Association, and examination of relevant documents, we have satisfied ourselves that the Board of Management's Statement on Internal Financial Control appropriately reflects the Association's compliance with the information required by the relevant Regulatory Standards in respect of internal financial controls contained within the publication "Our Regulatory Framework" and associated Regulatory Advisory Notes issued by the Scottish Housing Regulator in respect of internal financial controls.

*Scott-Moncrieff Audit Services*

**Scott-Moncrieff Audit Services, Statutory Auditor**  
**Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006**  
25 Bothwell Street  
Glasgow  
G2 6NL

Dated: 3 September 2020



## **ANCHO LIMITED**

### **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ANCHO LIMITED ON THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020**

---

#### **Opinion**

We have audited the financial statements of ANCHO Limited (the 'Association') for the year ended 31 March 2020 which comprise the Statement of Comprehensive Income, the Statement of Changes in Capital and Reserves, the Statement of Financial Position, the Statement of Cash Flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Association's affairs as at 31 March 2020 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the Co-operative and Community Benefit Societies Act 2014, Part 6 of the Housing (Scotland) Act 2010 and the Determination of Accounting Requirements 2019 issued by the Scottish Housing Regulator.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Conclusions relating to going concern**

We have nothing to report in respect of the following matters in which the ISAs (UK) require us to report to you where:

- the Board of Management's use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Board of Management has not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Association's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

## **ANCHO LIMITED**

### **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ANCHO LIMITED ON THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020**

---

#### **Other information**

The Board of Management is responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Co-operative and Community Benefit Societies Act 2014 require us to report to you if, in our opinion:

- a satisfactory system of control over transactions has not been maintained; or
- the Association has not kept proper accounting records; or
- the financial statements are not in agreement with the books of account; or
- we have not received all the information and explanations we need for our audit.

#### **Responsibilities of the Board of Management**

As explained more fully in the Statement of the Board of Management's Responsibilities set out on page 4, the Board of Management is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Board of Management determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Management either intend to liquidate the Association or to cease operations, or have no realistic alternative but to do so.

## **ANCHO LIMITED**

### **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ANCHO LIMITED ON THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020**

---

#### **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under the Co-operative and Community Benefit Societies Act 2014 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

#### **Use of our report**

This report is made solely to the Association's members, as a body, in accordance with Section 87 of the Co-operative and Community Benefit Societies Act 2014.

Our audit work has been undertaken so that we might state to the Association's members, as a body, those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Association and the Association's members, as a body, for our audit work, for this report, or for the opinions we have formed.

*Scott-Moncrieff Audit Services*

**Scott-Moncrieff Audit Services, Statutory Auditor**  
**Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006**  
25 Bothwell Street  
Glasgow  
G2 6NL

Date: 3 September 2020

**ANCHO LIMITED**

**STATEMENT OF COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 31 MARCH 2020**

	Note	£	2020 £	£	2019 (restated) £
Turnover	4		3,188,191		3,185,147
Operating expenditure	4		(2,246,767)		(2,427,880)
Operating surplus	4, 10		941,424		757,267
Interest receivable and other income	8	687		5,133	
Interest payable and similar charges	9	(193,609)		(159,022)	
Revaluation gain on investment properties	12b	-		139,620	
			(192,922)		(14,269)
<b>Surplus for the year</b>			<b>748,502</b>		<b>742,998</b>
<b>Other Comprehensive Income</b>					
Actuarial gain/(loss) in respect of the Pension Scheme	19		440,000		(222,000)
<b>Total Comprehensive Income</b>			<b>1,188,502</b>		<b>520,998</b>

The results for the year relate wholly to continuing activities.

The notes form part of these financial statements.

**ANCHO LIMITED**

**STATEMENT OF CHANGES IN CAPITAL AND RESERVES  
FOR THE YEAR ENDED 31 MARCH 2020**

	Share Capital £	Revenue Reserve £	Total £
Balance at 1 April 2019 as restated	52	12,903,223	12,903,275
Total comprehensive income	-	1,188,502	1,188,502
Shares issued during the year	8	-	8
Shares cancelled in the year	-	-	-
Balance at 31 March 2020	<u>60</u>	<u>14,091,725</u>	<u>14,091,785</u>

**STATEMENT OF CHANGES IN CAPITAL AND RESERVES  
FOR THE YEAR ENDED 31 MARCH 2019 (RESTATED)**

	Share Capital £	Revenue Reserve £	Total £
Balance at 1 April 2018	50	12,382,225	12,382,275
Total comprehensive income as restated	-	520,998	520,998
Shares issued during the year	5	-	5
Shares cancelled in the year	(3)	-	(3)
Balance at 31 March 2019 as restated	<u>52</u>	<u>12,903,223</u>	<u>12,903,275</u>

The notes form part of these financial statements.

**ANCHO LIMITED**

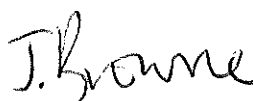
**STATEMENT OF FINANCIAL POSITION  
AS AT 31 MARCH 2020**

	Note	£	2020 £	2019 (restated) £
<b>Tangible fixed assets</b>				
Housing properties	12a		21,588,525	20,020,365
Other Fixed Assets	12a		78,181	77,955
Investment properties	12b		587,120	587,120
			<u>22,253,826</u>	<u>20,685,440</u>
<b>Current Assets</b>				
Debtors	14	359,953		367,064
Cash and cash equivalents	15	190,073		372,119
		<u>550,026</u>		<u>739,183</u>
<b>Creditors: amounts falling due within one year</b>	16	(1,363,631)		(836,785)
<b>Net current assets</b>			<u>(813,605)</u>	<u>(97,602)</u>
<b>Total assets less current liabilities</b>			<u>21,440,221</u>	<u>20,587,838</u>
<b>Creditors: amounts falling due after more than one year</b>	17		(7,001,436)	(6,972,563)
Pension liability	19		(347,000)	(712,000)
<b>Net Assets</b>			<u>14,091,785</u>	<u>12,903,275</u>
<b>Capital and reserves</b>				
Share capital	20		60	52
Revenue reserve	21		14,091,725	12,903,223
			<u>14,091,785</u>	<u>12,903,275</u>

The Financial Statements were approved by the Board of Management on 3 September 2020 and signed on their behalf by:



**Mary Black**  
Chair



**Jacqueline Browne**  
Vice-Chairperson



**Jason MacGillp**  
Secretary

The notes form part of these financial statements.

**ANCHO LIMITED**

**STATEMENT OF CASHFLOWS  
FOR THE YEAR ENDED 31 MARCH 2020**

	Note	2020 £	2019 £
<b>Net cash inflow from operating activities</b>	24	<b>2,116,103</b>	<b>1,532,032</b>
<b>Cash flows from investing activities</b>			
Purchase of property, plant and equipment	(2,162,334)	(1,995,056)	
Proceeds on disposal of property, plant and equipment	-	-	
Interest receivable	687	5,133	
		<b>(2,161,647)</b>	<b>(1,989,923)</b>
<b>Cash flows from financing activities</b>			
Interest paid	(174,609)	(149,022)	
Loan drawdown	510,000	700,000	
Repayment of borrowings	(471,901)	(460,344)	
Share capital issued	8	5	
		<b>(136,502)</b>	<b>90,639</b>
<b>Net change in cash and cash equivalents</b>		<b>(182,046)</b>	<b>(367,252)</b>
Cash and cash equivalents at 1 April	15	<b>372,119</b>	<b>739,371</b>
Cash and cash equivalents at 31 March	15	<b>190,073</b>	<b>372,119</b>

**Analysis of changes in net debt**

	At 1 April 2019 £	Cash flows £	Other non-cash changes £	At 31 March 2020 £
<b>Cash and cash equivalents</b>				
Cash	99,213	4,266	-	103,479
Overdrafts	-	-	-	-
Cash equivalents	272,906	(186,312)	-	86,594
	<b>372,119</b>	<b>(182,046)</b>	<b>-</b>	<b>190,073</b>
<b>Borrowings</b>				
Debt due within one year	(470,206)	-	(8,694)	(478,900)
Debt due after one year	(6,948,111)	(38,099)	8,694	(6,977,516)
	<b>(7,418,317)</b>	<b>(38,099)</b>	<b>-</b>	<b>(7,456,416)</b>
<b>Total</b>	<b>(7,046,198)</b>	<b>(220,145)</b>	<b>-</b>	<b>(7,266,343)</b>

The notes form part of these financial statements.

## **ANCHO LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020**

---

#### **1. General Information**

The financial statements have been prepared in accordance with applicable law and United Kingdom Accounting Standards including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice) and comply with the requirements of the Determination of Housing Requirements 2019 as issued by the Scottish Housing Regulator and the Statement of Recommended Practice for Social Housing Providers issued in 2018. The principal accounting policies are set out below.

The preparation of these financial statements in compliance with FRS 102 requires the use of certain accounting estimates. It also requires management to exercise judgment in applying the Association's accounting policies (note 3).

These financial statements represent the results of the Association only, are presented in £GBP and are rounded to the nearest whole pound.

The Association is a Co-operative and Community Benefit Society limited by shares and incorporated in Scotland. The Association is a registered social landlord (306) and a registered charity (SC036082). The registered address is Sovereign House, Academy Road, Irvine, KA12 8RL.

The Association is defined as a public benefit entity and thus the Association complies with all disclosure requirements relating to public benefit entities.

#### **2. Principal accounting policies**

##### **Basis of accounting**

The financial statements are prepared on the historical cost basis of accounting subject to the revaluation of certain fixed assets and in accordance with applicable accounting standards.

The effect of events relating to the year ended 31 March 2020, which occurred before the date of approval of the financial statements by the Board of Management have been included in the statements to the extent required to show a true and fair view of the state of affairs as at 31 March 2020 and of the results for the year ended on that date

##### **Going concern**

The Board of Management anticipates that a surplus will be generated in the years to 31 March 2021 and 31 March 2022. The Association has a healthy cash position and thus the Board of Management is satisfied that there are sufficient resources in place to continue operating for the foreseeable future. This included the Board's assessment of the impact of COVID-19 on the Association's operations and going concern status. Thus the Board of Management continues to adopt the going concern basis of accounting in preparing the annual financial statements. However, because not all future events or conditions can be predicted, this is not a guarantee as to the company's ability to continue as a going concern.

##### **Turnover**

Turnover represents rental and service charge income, factoring service income and fees or revenue grants receivable from local authorities and from the Scottish Government.



**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2020**

---

**2. Principal accounting policies (cont'd)**

**Apportionment of management expenses**

Direct employee, administration and operating expenditure have been apportioned to the relevant sections of the Statement of Comprehensive Income on the basis of costs of staff directly attributable to the operations dealt with in the financial statements.

The costs of cyclical and major repairs are charged to the Statement of Comprehensive Income in the year which they are incurred.

**Interest receivable**

Interest income is recognised in the Statement of Comprehensive Income on an accruals basis.

**Interest payable**

Finance costs are charged to the Statement of Comprehensive Income over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

**Fixed assets - Housing properties**

Housing properties are stated at cost less accumulated depreciation. The cost of such properties includes the following:

1. Cost of acquiring land and buildings;
2. Cost of construction; and
3. Development expenditure including administration costs.

Works to existing properties will generally be capitalised under the following circumstances:

- (i) Where a component of the housing property that has been treated separately for depreciation purposes and depreciated over its useful economic life is replaced or restored; or
- (ii) Where the subsequent expenditure provides an enhancement of the economic benefits of the tangible fixed asset in excess of the previously assessed standard of performance. Such enhancement can occur if the improvements result in an increase in rental income, a material reduction in future maintenance costs or a significant extension of the life of the property.

Works to existing properties which fail to meet the above criteria are charged to the Statement of Comprehensive Income. All costs and grants relating to the share of property sold are removed from the financial statements at the date of sale. Any grants received that cannot be repaid from the proceeds of sale are abated.

## ANCHO LIMITED

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

---

#### 2. Principal accounting policies (cont'd)

##### Depreciation

##### 1. Housing properties

Housing properties are reviewed for impairment if events or circumstances indicate that the carrying value is higher than the recoverable amount. Each housing unit has been split between its major component parts. Each major component is depreciated on a straight line basis over its expected economic useful life. As at 1 April 2019 the useful lives of major components have been changed to be in line with the parent, Cairn Housing Association Limited. The following major components and useful lives have been identified by the Association:

Buildings	60 years	Roof	60 years	Doors and windows	25 years
Bathrooms	25 years	Radiators	30 years	Boilers	25 years
EWI	25 years	LD2	25 years	Rewires	30 years
Kitchens	20 years	Land	Not depreciated		

##### 2. Other fixed assets

Depreciation is charged on other fixed assets so as to write off the asset cost less any recoverable value over its anticipated useful life.

The following rates have been used:-

Furniture and fittings, office equipment and IT	20% reducing balance
office equipment and IT	25% reducing balance
Community Link Project Offices	Income with holding properties above

A full year's depreciation is charged in the year of purchase. No charge is made in the year of disposal.

##### 3. Investment properties

The investment properties are garages owned and rented out by the Association and are held at market value and no depreciation is therefore charged.

**2. Principal accounting policies (cont'd)**

**Debtors**

Short term debtors are measured at transaction price, less any impairment.

**Rental arrears**

Rental arrears represent amounts due by tenants for rental of affordable housing properties at the year end. Rental arrears are reviewed regularly by management and written down to the amount deemed recoverable. Any provision deemed necessary is shown alongside gross rental arrears in note 14.

**Cash and cash equivalents**

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

**Creditors**

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs and are measured subsequently at amortised cost using the effective interest rate method.

**Financial instruments**

The Association only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other accounts receivable and payable and loans from banks.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at the present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade payables or receivables, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration, expected to be paid or received. However if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in case of an out-right short-term loan not at market rate, the financial asset or liability is measured, initially, at the present value of the future cash flow discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost.

Financial assets are derecognised when contractual rights to the cash flows from the assets expire, or when the Association has transferred substantially all the risks and rewards of ownership.

Financial liabilities are derecognised only once the liability has been extinguished through discharge, cancellation or expiry.

**2. Principal accounting policies (cont'd)**

**Government capital grants**

Government capital grants, at amounts approved by The Scottish Government or local authorities, are paid directly to the Association as required to meet its liabilities during the development process. This is treated as a deferred Government capital grant and is released to income over the useful life of the assets it relates to on completion of the development phase. The accrual model requires the Association to recognise income on a systematic basis over the period in which the Association recognises the related costs for which the grant is intended to compensate.

**Government revenue grants**

Government revenue grants are recognised using the accrual model which means the Association recognises the grant in income on a systematic basis over the period in which the Association recognises the related costs for which the grant is intended to compensate.

**Non-government grants**

Non-government capital and revenue grants are recognised using the performance model. If there are no performance conditions attached the grants are recognised as revenue when the grants are received or receivable.

A grant that imposes specific future performance related conditions on the recipient is recognised as revenue only when the performance related conditions are met.

A grant received before the revenue recognition criteria are satisfied is recognised as a liability.

**Pension**

The Association participates in the centralised Strathclyde Pensions Fund defined benefits pension scheme and retirement benefits to employees of the Association are funded by the contributions from all participating employers and employees in the scheme. Payments are made to the Fund in accordance with periodic calculations by consulting actuaries and are based on pension costs applicable across the various participating employers taken as a whole.

The expected cost to the Association of pensions is charged to Total Comprehensive Income so as to spread the cost of pensions over the service lives of the employees in the scheme taken as a whole.

The difference between the fair value of the assets held in the Association's defined benefit pension scheme and the scheme's liabilities measured on an actuarial basis using the projected unit method are recognised in the Association's Statement of Financial Position as a pension scheme liability.

**Loans**

Mortgage loans are advanced by Private Lenders under the terms of individual mortgage deeds in respect of each property or housing scheme. Advances are available only in respect of those developments that have been given approval by the Scottish Government.

**Operating leases**

Rentals paid under operating leases are charged to the Statement of Comprehensive Income on a straight line basis over the lease term.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2020**

**3. Judgements in applying policies and key sources of estimation uncertainty**

In preparing the financial statements, management is required to make estimates and assumptions which affect reported income, expenses, assets, and liabilities. Use of available information and application of judgement are inherent in the formation of estimates, together with past experience and expectations of future events that are believed to be reasonable under the circumstances. Actual results in the future could differ from such estimates.

The members of the Board of Management consider the following to be critical judgements in preparing the financial statements:

- The categorisation of housing properties as property, plant and equipment in line with the requirements of the SORP;
- The amount disclosed as 'operating surplus' is representative of activities that would normally be regarded as 'operating'; and
- The identification of a cash-generating unit for impairment purposes.

The Board of Management is satisfied that the accounting policies are appropriate and applied consistently. Key sources of estimation have been applied as follows:

**Estimate**

**Basis of estimation**

Valuation of housing properties

Housing Properties are held at deemed cost which is based on an existing use valuation at the date of transition to FRS 102 of 1 April 2014.

Useful lives of property and other fixed assets

The useful lives of housing properties and other fixed assets are based on the knowledge of senior management at the Association, with reference to expected asset life cycles.

The main components of housing properties and their useful lives

The cost of housing properties is split into separately identifiable components. These components were identified by knowledgeable and experienced staff members and based on costing models.

Recoverable amount of rental and other trade receivables

Rental arrears and other trade receivables are reviewed by appropriately experienced senior management team members on a case by case basis with the balance outstanding together with the payment history of the individual tenant being taken into account.

The obligations under the Strathclyde Pension Scheme

This has relied on the actuarial assumptions of a qualified actuary which have been reviewed and are considered reasonable and appropriate.

The valuation of investment properties

The investment properties are held at fair value based on the knowledge of senior management at the Association, with reference to the valuation of similar properties.

ANCHO LIMITED

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2020

4. Particulars of Turnover, operating expenditure and operating surpluses

	Turnover £	Operating expenditure £	2020 Operating surplus £	Turnover (restated) £	Operating Expenditure (restated) £	2019 Operating Surplus (restated) £
Affordable lettings (Note 5a)	2,902,013	2,031,428	870,585	2,835,114	2,168,843	666,271
Other activities (Note 5b)	286,178	215,339	70,839	350,033	259,037	90,996
	<u>3,188,191</u>	<u>2,246,767</u>	<u>941,424</u>	<u>3,185,147</u>	<u>2,427,880</u>	<u>757,267</u>

**ANCHO LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2020**

5a. Particulars of turnover, operating expenditure and operating surplus from affordable letting activities					
	General Needs Housing £	Supported Housing Accommodation £	Shared Ownership Accommodation £	2020 Total £	2019 Total £
<b>Revenue from lettings</b>					
Rent receivable net of service charges	2,905,908	-	-	2,905,908	2,839,282
Service charges	-	-	-	-	-
<b>Gross income from rent and service charges</b>					
Less: Rent losses from voids	2,905,908 (4,427)	-	-	2,905,908 (4,427)	2,893,282 (4,700)
<b>Net rent receivable</b>					
Release of deferred government capital grants	2,901,481	-	-	2,901,481	2,834,582
Other revenue grants	532	-	-	532	532
	-	-	-	-	-
<b>Total turnover from affordable letting activities</b>	<u>2,902,013</u>	<u>-</u>	<u>-</u>	<u>2,902,013</u>	<u>2,835,114</u>
<b>Expenditure on affordable letting activities</b>					
Management and maintenance administration costs	874,794	-	-	874,794	993,899
Service charges	-	-	-	-	-
Planned cyclical maintenance including major repairs	60,926	-	-	60,926	33,902
Reactive maintenance costs	457,641	-	-	457,641	444,343
Bad debts – rents and service charges	49,889	-	-	49,889	32,258
Depreciation of affordable housing *	588,178	-	-	588,178	664,441
<b>Operating expenditure on affordable letting activities</b>	<u>2,031,428</u>	<u>-</u>	<u>-</u>	<u>2,031,428</u>	<u>2,168,843</u>
<b>Operating surplus on letting activities 2020</b>	<u>870,585</u>	<u>-</u>	<u>-</u>	<u>870,585</u>	
<b>Operating surplus on letting activities 2019</b>	<u>666,271</u>	<u>-</u>	<u>-</u>		<u>666,271</u>

\*includes £110,065 (2019: £164,486) in respect of the loss on disposed components

ANCHO LIMITED

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2020

5b. Particulars of revenue, operating expenditure & surpluses/deficits from other activities

	Grants from Scottish Ministers & Big Lottery Fund £	Other Revenue Grants £	Other Income £	Total Turnover £	Operating costs £	Other Operating costs £	Operating Surplus/ (Deficit) 2020 £	Operating Surplus/ (Deficit) 2019 (restated) £
Wider Role Activities	168,725	-	-	168,725	-	166,040	2,685	8,314
Factoring	-	-	13,011	13,011	-	11,885	1,126	11,135
Support Activities – Stage 3	23,000	-	-	23,000	-	23,535	(535)	4,649
medical adaptations	-	-	57,942	57,942	-	-	57,942	56,850
Commercial rent	-	-	23,500	23,500	-	13,879	9,621	10,048
Other Activities	-	-	-	-	-	-	-	-
Total from Other Activities 2020	191,725	-	94,453	286,178	-	215,339	70,839	-
Total from Other Activities 2019 (as restated)	246,352	-	103,681	350,033	259,037	-	-	90,996



NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2020

6. Directors' Emoluments

The directors are defined as the members of the Board of Management, the former Interim Director/Current Chief Executive and any other person reporting directly to the former Interim Director/Current Chief Executive. The Chief Executive is remunerated by Cairn Housing Association Limited. No directors or members of the Board of Management received emoluments (excluding pension contributions) greater than £60,000 (2019: none). No emoluments were paid to any member of the Board of Management during the year (2019: £nil).

	2020 £	2019 £
Payments to the former Interim Director including VAT	-	25,840
Emoluments paid to key management personnel	<u>99,138</u>	<u>95,582</u>
	2020 £	2019 £
Total Emoluments £60,000 - £65,000	<u>1</u>	<u>-</u>

Total pension contributions to the key management were £15,314 (2019: £16,131). Employer's NI contributions for the key management personnel were £11,305 (2019: £10,862).

7. Employee Information

	2020 £	2019 £
Staff costs (including payments to the former Interim Director)		
Wages and salaries	537,847	563,425
Social security costs	53,028	55,145
Employers Pension Contributions	70,051	80,091
Movement in Pension Service Costs (note 19)	56,000	151,000
Death In Service/III Health Cover	16,020	9,546
Holiday Pay Accrual	1,719	3,058
Agency Costs	39,544	2,021
	<u>774,209</u>	<u>864,286</u>

The average weekly number of persons employed by the Association during the year were as follows:

	2020 No	2019 No	2020 FTE	2019 FTE
Housing staff	7	7	7	7
Maintenance staff	3	2	3	2
Administrative and Finance staff	0	2	0	2
Wider Action staff	4	5	4	5
Caretaking staff	3	4	3	3
	<u>17</u>	<u>20</u>	<u>17</u>	<u>19</u>

**ANCHO LIMITED****NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2020****8. Interest receivable and other income**

	2020 £	2019 £
Bank interest	<u>687</u>	<u>5,133</u>

**9. Interest payable and similar charges**

	2020 £	2019 £
On bank loans	147,347	141,733
On loan from parent	27,262	7,289
Strathclyde Pension Scheme – finance costs (note 19)	19,000	10,000
	<u>193,609</u>	<u>159,022</u>

**10. Operating surplus for the year**

	2020 £	2019 £
Operating surplus is stated after charging:		
Depreciation - charged in respect of property, plant and equipment including loss on disposal of components	593,948	664,441
Gain/(Loss) on disposal of property, plant and equipment	-	-
Operating Lease Rental - office	20,398	22,464
Operating Lease Rental - vans	3,770	6,782
Auditor's Remuneration – external audit (excluding VAT)	9,500	8,000
Auditor's Remuneration – non audit services	-	-

**11. Taxation**

The Association is a Registered Scottish Charity and is not liable to United Kingdom Corporation Tax on its charitable activities. No tax was due in respect of its other activities in the year (2019: £nil).

**ANCHO LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2020**

**12a. Tangible fixed assets**

	Housing Properties Held For Letting £	Community Link Project Offices £	Office Equipment & IT £	Furniture & Fittings £	Total £
<u>Cost</u>					
At 1 April 2019	22,614,218	80,264	35,760	65,631	22,795,873
Additions during the year - New units	-	-	-	-	-
Additions during the year - Components	2,156,338	-	-	5,996	2,162,334
Disposals during the year- Components	(133,498)	-	-	-	(133,498)
At 31 March 2020	<u>24,637,058</u>	<u>80,264</u>	<u>35,760</u>	<u>71,627</u>	<u>24,824,709</u>
<u>Depreciation</u>					
At 1 April 2019	2,593,853	19,246	24,053	60,401	2,697,553
Provided during the year	477,113	1,711	2,927	1,132	482,883
Disposals during the year - Components	(22,433)	-	-	-	(22,433)
At 31 March 2020	<u>3,048,533</u>	<u>20,957</u>	<u>26,980</u>	<u>61,533</u>	<u>3,158,003</u>
<u>Net Book Value</u>					
As at 31 March 2020	<u>21,588,525</u>	<u>59,307</u>	<u>8,780</u>	<u>10,094</u>	<u>21,666,706</u>
As at 31 March 2019	<u>20,020,365</u>	<u>61,018</u>	<u>11,707</u>	<u>5,230</u>	<u>20,098,320</u>

All land and housing properties are freehold.

The Association's Lenders have standard securities over 492 of the affordable housing units with a carrying value of £16,706,868.

The Association clarifies its cash generating units in terms of the property schemes that it uses for asset management purposes.

Included in housing properties held for letting is land with a carrying value of £3,005,657 (2019: £3,005,657).

**ANCHO LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2020**

<b>12b. Investment properties</b>	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
At 1 April	587,120	447,500
Revaluation during the year	-	139,620
At 31 March	587,120	587,120
Investment properties are garages leased to 3rd parties. The turnover and operating expenditure in relation to these properties is disclosed in Note 5b. There are 179 (2019: 179) investment properties. The minimum lease payments receivable in respect of leases in relation to investment properties are due within one year. This amounted to £64,719 (2019: £64,719). The garages were revalued during 2019 by Jones Lang LaSalle and this valuation is still deemed appropriate at the current year end.		
<b>13. Unit Numbers</b>	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
Affordable Housing properties – general needs	672	672
Investment properties - Garage units	179	179
Community Link Project offices	2	2
	853	853
<b>14. Debtors</b>	<b>2020</b>	<b>2019 (restated)</b>
	<b>£</b>	<b>£</b>
Amounts falling due within one year:		
Rental arrears	183,147	183,550
Less: bad debt provision	(90,956)	(66,163)
	92,191	117,387
Factoring arrears	26,701	42,590
Prepayments and accrued income	166,602	40,354
Other debtors	74,459	166,733
	359,953	367,064
<b>15. Cash and cash equivalents</b>	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
Cash at bank and in hand	103,479	99,213
Balances held in deposit accounts	86,594	272,906
	190,073	372,119
<b>16. Creditors due within one year</b>	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
Bank loans	478,900	470,206
Trade creditors	249,998	205,464
Amounts due to parent	42,798	-
Rents in advance and homeowner floats	68,743	58,661
Deferred Government capital grants	532	532
Accruals and deferred income	522,660	101,922
	1,363,631	836,785

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2020

17. Creditors due after more than one year

	2020 £	2019 £
Bank loans	5,767,516	6,248,111
Loan from parent	1,210,000	700,000
Deferred Government capital grants	23,920	24,452
	<b>7,001,436</b>	<b>6,972,563</b>
<b>Bank loans</b>		
Amounts falling due in:		
One year or more but less than two years	487,532	478,900
Two years or more but less than five years	1,537,101	1,489,072
Five years or more	3,742,883	4,280,139
	<b>5,767,516</b>	<b>6,248,111</b>

The Nationwide Building Society holds a standard security on 492 of the Association's 672 housing properties. The loan is a variable rate interest loan and is repayable in 2036. Interest is payable at LIBOR + 1.47% per annum.

All of the Association's bank borrowings are repayable on a quarterly basis with the principal being amortised over the term of the loan.

The loan from Cairn Housing Association Limited is a fixed interest rate loan and is repayable on the 25<sup>th</sup> anniversary of the date of the first advance which was 27 September 2018. The interest rate is 3.5% per annum.

18. Deferred Government capital grants

	2020 £	2019 £
<u>Housing grants</u>		
At 1 April	24,984	25,516
Grants received in year	-	-
Released to income in year	(532)	(532)
At 31 March	<b>24,452</b>	<b>24,984</b>
Split:		
Due within one year	532	532
Due between one and two years	532	532
Due between two and five years	1,596	1,596
Due in five years or more	21,792	22,324
At 31 March	<b>24,452</b>	<b>24,984</b>

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2020

19. Retirement Benefit Obligations

The Association contributes to Strathclyde Pension Fund administered by Glasgow Council, a defined benefit scheme, which is externally funded and contracted out of the State Earnings-Related Pension Scheme. The assets of the scheme are held in a separate trustee-administered fund. The pension costs are assessed with the advice of independent qualified actuaries, using the projected unit method. The date of the valuation was 31 March 2020.

The assumptions and other data that have the most significant effect on the determination of the contribution levels of the scheme are as follows:-

	2020	2019
Inflation / Pension Increase Rate	1.8%	2.4%
Salary scale increases per annum	2.9%	3.6%
Discount rate	2.3%	2.5%

The estimated split of assets in the scheme and expected rate of return were:-

	2020	2019
Equities	59%	64%
Bonds	26%	24%
Property	13%	10%
Cash	2%	2%

Based on these assumptions, the average future life expectancies at age 65 are summarised below:

	Males	Females
Current pensioners	20.7 years	22.9 years
Future pensioners	22.2 years	24.6 Years

	2020	2019
	£	£
Estimated employer asset share	4,201,000	4,314,000
Present value of scheme liabilities	(4,548,000)	(5,026,000)
Present value of unfunded liabilities	-	-
Total value of liabilities	(4,548,000)	(5,026,000)
<b>Net Pension (Liability)</b>	<b>(347,000)</b>	<b>(712,000)</b>

Analysis of amount charged to operating surplus	2020	2019
	£	£
Service costs	(129,000)	(231,000)
Employers' contributions	73,000	80,000
<b>Total operating charge</b>	<b>(56,000)</b>	<b>(151,000)</b>

**ANCHO LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2020**

**19. Retirement Benefit Obligations (continued)**

	2020	2019
	£	£
Analysis of amount credited to other finance income		
Interest Income on Plan Assets	109,000	109,000
Interest on pension scheme liabilities	(128,000)	(119,000)
Total Net interest	(19,000)	(10,000)
<b>Total defined benefit cost in Total Comprehensive Income</b>	<b>(75,000)</b>	<b>(161,000)</b>
Analysis of recognised Comprehensive Income	2020	2019
	£	£
Actual return less expected return on pension scheme assets	(294,000)	131,000
Experience gains and losses arising on the scheme liabilities	18,000	-
Changes in financial assumptions underlying the present	529,000	(353,000)
Changes in demographic assumptions	187,000	-
Value of the scheme assets	-	-
<b>Actual gain/(loss) in pension plan recognised in Other Comprehensive Income</b>	<b>440,000</b>	<b>(222,000)</b>
Movement in pension deficit during the year	2020	2019
	£	£
Deficit at the beginning of the year	(712,000)	(329,000)
Current service cost	(163,000)	(160,000)
Employers contributions	73,000	80,000
Past service costs	34,000	(71,000)
Estimated Benefits paid	-	-
Net returns on assets	(19,000)	(10,000)
Actuarial gain/(loss)	440,000	(222,000)
<b>Deficit at the end of the year</b>	<b>(347,000)</b>	<b>(712,000)</b>

**20. Share Capital**

	2020	2019
	£	£
Shares of £1 fully paid and issued at beginning of year	52	50
Shares issued during year	8	5
Shares cancelled during the year	-	(3)
Shares issued at end of year	60	52

Each member of the Association holds one £1 share in the Association. These shares carry no right to dividend or distributions on a winding up. When a shareholder ceases to be a member, that person's share is cancelled and the amount paid thereon becomes the property of the Association. Each member has a right to vote at members' meetings.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2020

21. Revenue reserves

Revenue reserves represents the cumulative surpluses and deficits.

	2020 £	2019 £
22. Capital commitments		
Contracted but not provided	-	122,662
Approved but not contracted for	398,316	-
	<u>398,316</u>	<u>122,662</u>

The above commitments will be financed by:

	2020 £	2019 £
Loan from parent	<u>398,316</u>	<u>122,662</u>

	2020 Office £	2020 Equipment £	2019 Office £	2019 Equipment £
23. Operating lease commitments				
Total commitment due within:				
Within one year	19,630	2,732	19,630	2,867
Between one and five years	-	-	9,815	-
	<u>19,630</u>	<u>2,732</u>	<u>29,445</u>	<u>2,867</u>

24. Statement of Cash Flows

	2020 £	2019 (restated) £
Reconciliation of net cash inflow from operating activities as at 31 March 2020		
Operating Surplus	941,424	757,267
Depreciation (including loss on disposal of components)	593,948	670,589
Release of deferred government grants	(532)	(532)
(Increase)/decrease in debtors	7,111	(130,793)
Increase in creditors	518,152	84,504
Shares cancelled during the year	-	(3)
SPF – staff costs	56,000	151,000
	<u>2,116,103</u>	<u>1,532,032</u>



NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2020

---

**25. Related Party Transactions**

***Committee Members***

No member of the Association received any fee or remuneration during the year (2019: £nil). Members of the Board of Management were reimbursed for out of pocket travel and accommodation expenses amounting to £4,617 (2019: £2,002).

Some members of the Board of Management are tenants of the Association. The tenancies of these Board Members are on normal terms and the members cannot use their position to their advantage.

The total rent payable in the year relating to tenant Board members is £7,961 (2019: £11,930). The total rent arrears relating to tenant Board members included within debtors at the year end is £221 (2019: £308). These were technical arrears paid in April 2020. The total prepaid rent relating to tenant Board members included within creditors at the year end is £nil (2019: £nil).

***Key Management Personnel***

The total remuneration (including pension contributions and benefits in kind) paid to Key Management who are deemed to be the Executive Officers as noted was £125,757 (2019: £148,415).

***Finance Agency Costs***

During the year, Cairn Housing Association charged ANCHO finance agency fees of £nil (2019: £6,332) up until the date of the strategic partnership, 1 November 2018.

***Management Charges***

During the year, Cairn Housing Association Limited charged ANCHO management charges of £50,000 (2019: £37,242).

***Loan and other balances***

During the year ANCHO received loans of £510,000 from Cairn Housing Association Limited totalling an outstanding loan of £1,210,000 (2019: £700,000). Interest is charged on the loan at 3.5% per annum and totalled £27,262 (2019: £7,289). Repayment is due on the 25<sup>th</sup> anniversary of the date of the first advance which was 27 September 2018.

At the year end, there is also £42,798 remaining payable to Cairn Housing Association Limited in respect of recharges of expenditure incurred on behalf of the Association.

**26. Contingent liability**

The Association owns a riverbank in Irvine which may require remedial work in the future. The Association is not able to reliably measure the cost of any work and is uncertain as to whether any remedial work will actually be required.

**27. Legislative provisions**

The Association is incorporated in Scotland under the Co-operative and Community Benefit Societies Act 2014.

**ANCHO LIMITED****NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2020**

---

**28. Prior Period Adjustment**

The factoring recharges were understated in the prior year financial statements by £31,991 and thus a prior year adjustment has been incorporated. Total comprehensive income for the year ended 31 March 2019 and revenue reserves as at 31 March 2019 have been restated as noted below.

	<b>As Previously Stated</b>	<b>Prior Year Adjustment</b>	<b>As Restated</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Total comprehensive income	<b>489,007</b>	<b>31,991</b>	<b>520,998</b>
Revenue Reserves	<b>12,871,232</b>	<b>31,991</b>	<b>12,903,223</b>